



Compartmented Planning Effort

15 August 2002

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DECLASSIFY ON: 16 June 2005
ACTION OFFICER: Mr. M.D. Fitzgerald, Civ



Background

How we got here...

- **POTUS / SECDEF directed effort; limited to a very small group**
- **Guidance:**
 - **Develop credible options to solve Iraq problem -- not the same as Afghanistan or Operation Desert Storm**
 - **Integrate / consider all elements of national power**
- **Thinking “outside the box”, but “inside a compartment”**
 - **Slices**
 - **Lines of Operation**
- **Military options developed...**
 - **“Generated Start” --- surprise, speed, shock & awe**
 - **“Running Start” -- respond to an Iraqi action initially... continue into war**
 - **Blue - White - Red -- revised “family of contingency plans”**

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“Generated Start” Concept

- Execute a military option on our timeline - avoid tipping our hand
- Introduce SOF first - to set conditions; then attack on multiple lines of operation simultaneously
- Leverage “shock and awe” with Information Operations (IO) actions, themes and messages
- Structure deployment to build and maintain momentum
 - Coordinated flow of combat forces and enablers
 - Starting force sets conditions for decisive operations
- Enable a coordinated scheme of OGA preparation throughout initial deployment
- Deploy Northern Iraq Liaison Element (NILE) teams now to:
 - Build relationships
 - Gain intelligence and assist in targeting
 - Facilitate rapid introduction of SOF

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Key Planning Assumptions -- Generated Start

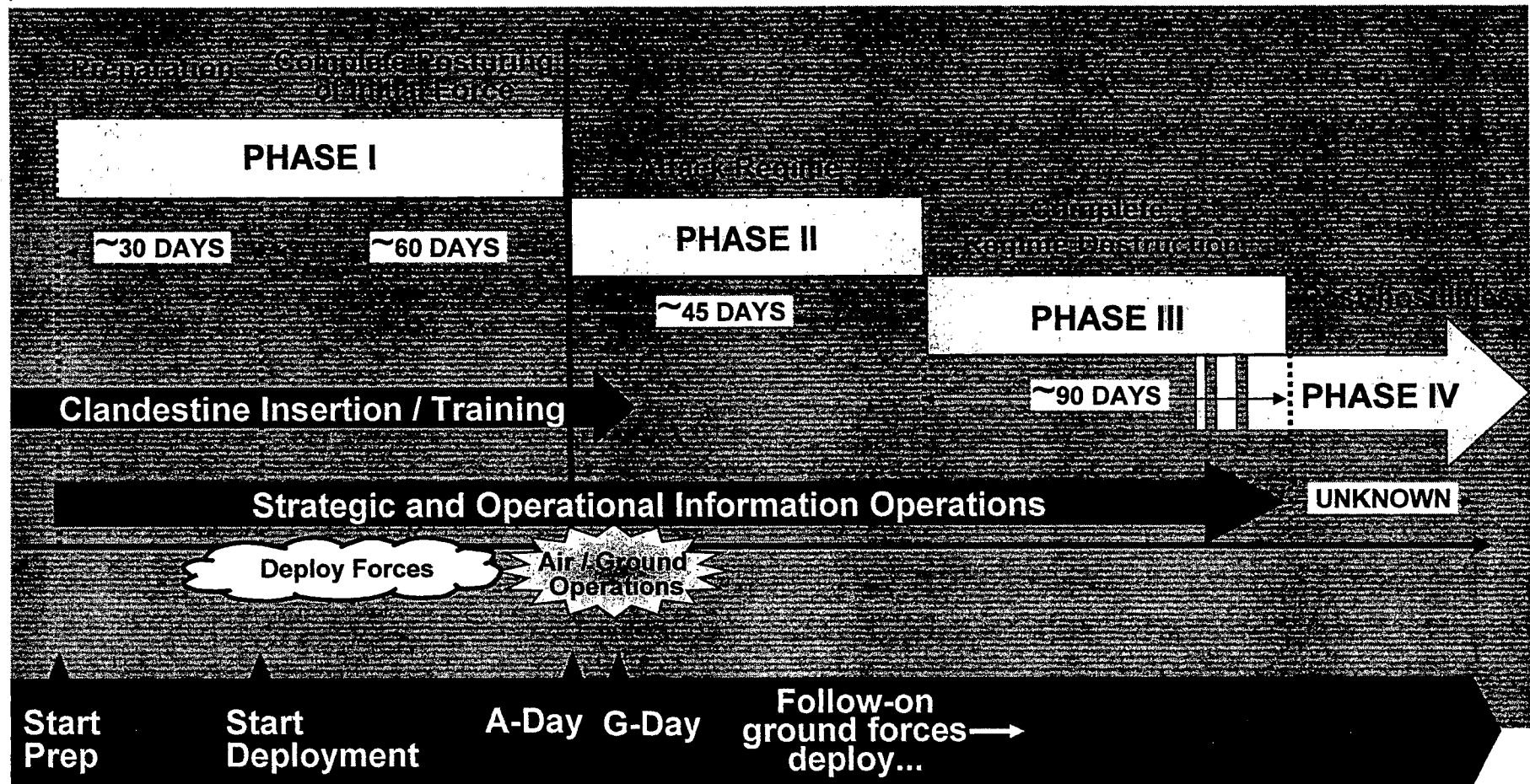
- This operation will be the national main effort
- Opposition groups will work with us
- Co-opted Iraqi units will occupy garrisons and not fight either US forces or other Iraqi units
- Regional states will not challenge US military operations with conventional forces
- DoS will promote creation of a broad-based, credible provisional government -- prior to D-day
- Continued freedom of navigation for shipping and naval forces through the Suez Canal / Straits of Hormuz / Northern Arabian Gulf
- Operations in Afghanistan transition to phase III (minimal air support over Afghanistan)
- BCT(-) in Kuwait replaced by a full-up brigade
- US forces in Turkey (ONW and all other units) TACON at N-Day; SOF in Turkey OPCON to CINCCENT at N-dav
- Iraqi regime has WMD capability

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"Generated Start" Concept

Operational Timeline



A = Air Operations Begin
 G = Ground Operations Begin

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Family of Contingency Plans...
We respond to conditions set by Iraqi Regime

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Military Options -- Contingency Responses...

Response Option(s) 1-5	Small	Medium	Large
	<ul style="list-style-type: none"> In Place Forces Existing Bases, Carrier battle group Response within 4 hours 1-2 day duration 	<ul style="list-style-type: none"> Forces from the continental US (CONUS) Air Wing or a second Carrier battle group Additional Beddown Response within 96 hours 5-7 day duration 	<ul style="list-style-type: none"> CONUS Forces plus an Aerial Expeditionary Force and a third Carrier battle group Increased Beddown Response within 11 days 14 day duration +...
Effects: - Destroy active threat systems - Targets linked to trigger - Hostile Act - Hostile intent ~ 300 Aim Points ~ 90 Aircraft Sorties - Southern and Northern Watch - One Carrier Battle Group	Effects: - Degrade enablers - Degrade selected capabilities - Initial targets linked to trigger ~ 300 Aim Points ~ 90 Aircraft Sorties - Southern and Northern Watch - One Carrier Battle Group - Tactical Land Attack Missile (TLAM) Shooters	Effects: - Defeat enablers - Destroy/ degrade selected capabilities - Begin to shape battlefield ~ 1800 Aim Points ~ 1000 Aircraft Sorties Adds: Global Power / Intel Surveillance and Recon Aircraft / additional Air Wing or Carrier Battle Group / TLAM shooters in Mediterranean	Effects: - Defeat enablers - Destroy/degrade multiple capabilities - Country-wide effect, all target sets - Continue to shape the battlefield ~ 3000 Aim Points ~ 2100 Aircraft Sorties Adds: Global Power / Intel Surveillance and Recon Aircraft / an additional 1-2 Carrier Battle Group(s) / an Aerial Expeditionary Force



“Running Start” Concept...
We enter the warfight sequentially...
Air Power (Blue, White , Red) first, followed by
Ground Forces

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“Running Start” Concept

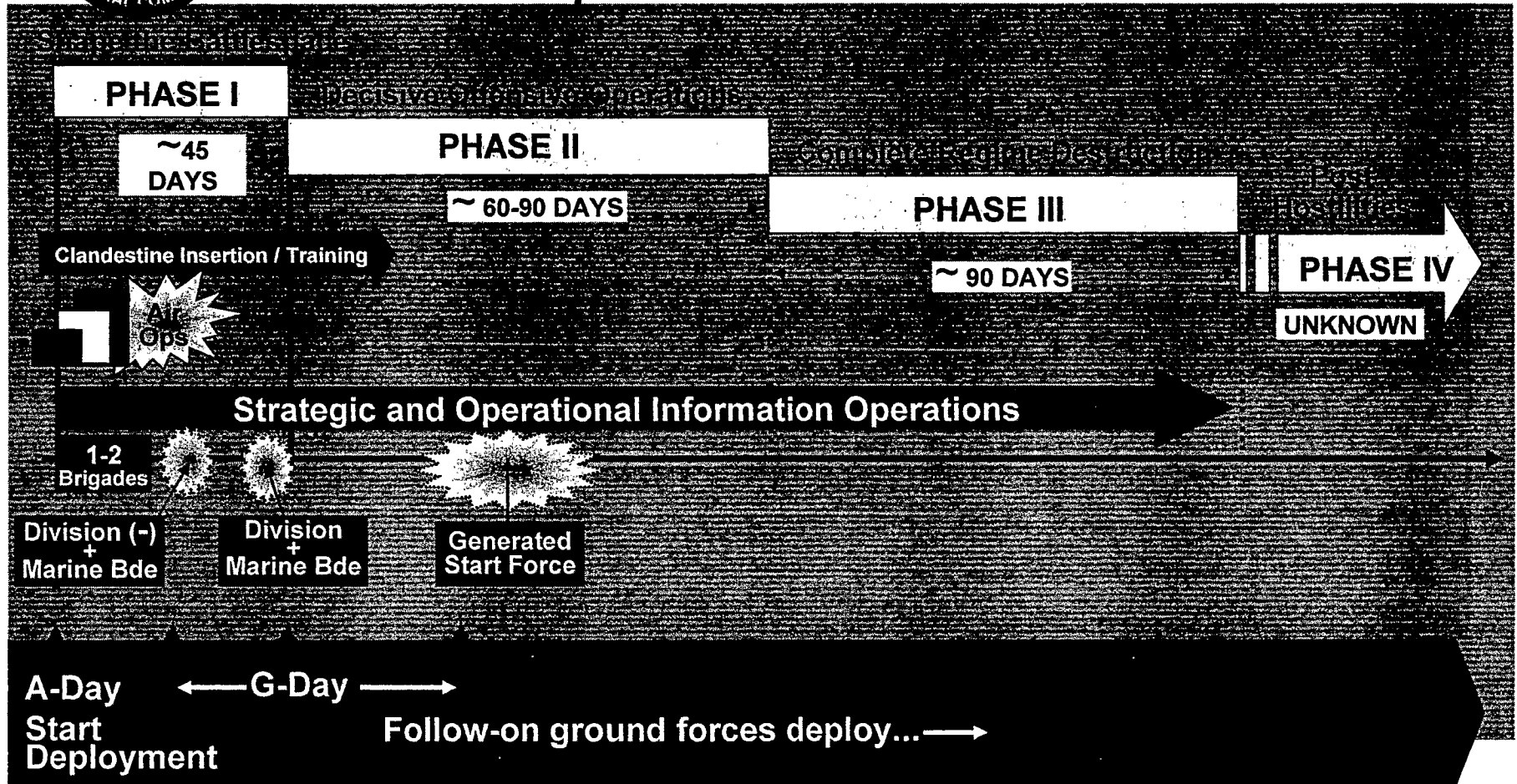
- **Execute a military option (Blue, White, Red) initially**
- **Introduce lines of operations sequentially**
- **Maximize effectiveness of operational fires with early introduction of SOF forces -- operational fires throughout deployment**
- **Focus Information Operation actions, themes and messages**
- **Tailor Phase II objectives based on effects of operational fires**
 - **Initiate ground operations (conventional and SOF) against intermediate objectives**
 - **Anticipate ground pause to generate more sustainment and combat power**
- **Flow follow-on forces to achieve Phase III and IV objectives**
- **Scale clandestine preparation to time available...**
 - **Deploy liaison teams (NILE) now to build relationships**
 - **Conduct “in-country” training and arming of Opposition Groups, as soon as possible after A-day**

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"Running Start" Concept

Operational Timeline



A - Air Operations Begin
 G - Ground Operations Begin

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Minimize risk and maximize opportunities...
Refining the plan

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Hybrid Option

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When ordered by the President, USCENTCOM conducts military operations to overthrow the Iraqi regime...

- **Execute a modification of the “Running Start” ...**
 - Accelerate ambiguous actions to generate capability
 - Initiate strikes in accordance with “Red” military option
 - Sequentially introduce lines of operations...Commence ground operations after initial air strikes

- **Use available time to...**
 - Finalize agreements for basing- staging- overflight
 - Posture the force and improve capabilities through ambiguous movement and preparation
 - Increase pressure on Iraqi regime through diplomatic engagement, military action, and information operations

- **Continue to refine options to increase initial force strength...**
 - Increase size and scope of Operations Northern and Southern Watch
 - Increase capability in the AOR under guise of exercise participation
 - Confirm participation / integration of coalition partner forces

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Hybrid Plan

Operational Timeline

