

Diary 0929 meeting
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3 September 1971

MEMORANDUM FOR RECORD

Subj: Command and Control Briefing Presented to DEPSECDEF,
3 Sept 1971 (U)

1. J-3 presented a briefing to DEPSECDEF this date on the facilities, communications, ADP, and surveillance aspects of the Worldwide Military Command and Control System (WWMCCS). During the briefing, DEPSECDEF questioned the means by which he could communicate through the system below the CINC level, for example, to TACAMO. He also indicated an interest in a degraded communications situation and requested a summary of POLO HAT Exercises. He emphasized the increased importance of transmitting orders for a second strike in view of the current strategy which would forfeit a first strike option; whereas, CJCS expressed concern over the problem of securing a decision from the NCA. Mr. Packard expressed concern for the ability of the system to transmit execution orders. Mr. Packard and CJCS agreed that execution of the SIOP was not the end of the world as OSD representatives sometimes indicated, but that war-fighting capabilities are required thereafter.
2. Following the briefing, the following points were discussed:
 - a. CJCS emphasized the need for revision of DOD Directive 5100.30 which has remained unchanged since 1962.
 - b. Mr. Packard emphasized his belief that we need to more clearly define the management structure, indicating that we need an overall manager of the command and control system and an overall manager of strike forces (a unified strategic force command). He further indicated his intent to get the management structure under better control and to take action on revision of DOD Directive 5100.30 before making decisions on the open actions discussed in the briefing.
 - c. CJCS expressed concern for timely development and procurement of the hardware required.
 - d. Mr. Packard then referred to the need for a more flexible response (considering the China problem) and questioned the kind of command and control system that might be required.
 - e. CJCS stated that the system is the same for a flexible as for a total response and emphasized that there are many responses now available depending upon the decisions reached.
 - f. Mr. Packard agreed that we have many responses, but asked how fast we can change responses.

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g. CJCS described the means now provided for changing responses, for example, withhold, selective release, etc.

h. Mr. Packard expressed his final concern that too many people are in the act and we must go through too many communications nodes. He indicated his belief that we should go direct to the forces, not through the CINCs.

3. A list of principal attendees is attached.

W. H. NUTTING
Colonel, USA

ATTENDEES AT DEPSECDEF'S BRIEFING ON COMMAND AND CONTROL

OSD

Mr. David Packard
Dr. Gardiner L. Tucker
Mr. Herbert D. Benington
Dr. David O. Cooke
Col. Ray B. Furlong
Col. Jas G. Boatner
Mr. William J. Barudy
Mr. Robert M. Langelier (OSD (T))

JCS

Admiral Moorer
LTG Vogt
MGen Seith
RADM Jack M. James
Mr. Herbert Goertzel
Col. William K. Farmer
Col. Kenneth A. Plant
Col. William Pickavance
Capt. A. K. Knoizen
CDR. Robert P. Lenahan
LTC James Hannan
Maj. Neal R. Christensen
Maj. Clyde O. Brown, Jr.
Col. Jacobson, Strat Ops
Col. Nutting, Office CJCS

In Graphics:

LCol Langlands
QM1 Greathouse
TSgt Richter

JSIPS

Col. Ralph W. White

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