

1 is no budget process for something like this when you have a  
2 hundred-million-dollar operation. This is something that's  
3 kept extremely confidential. This is not something that can  
4 be known down there because if it's known, we're going to  
5 jeopardize people's lives. This is a very tight limited  
6 number of people.

7 We go into a budget discussion, there can be as  
8 many as 20-30 people. We do not want those people to know  
9 what's going on because people's lives are at risk. So it is  
10 a very tightly-knit controlled situation.

11 Q If the amount got out of hand, the amount of money  
12 that was being spent on guerrilla payments, and I am not  
13 putting a specific number on it just because I want to be  
14 clear that if it got out of hand, who would be the person who  
15 would pick up on that?

16 A (b)(7)(C)

17 Q And why would it be (b)(7)(C)

18 A Because I've had enough of a relationship with (b)(7)  
19 and we've worked together for many years that he would know  
20 when to inform me, what he would need to bring to my  
21 attention.

22 Q Okay. And I want to move it to a more basic point  
23 as to what within (b)(7)(C)  
24 responsibilities, what does he review? What is he  
25 responsible for that makes you point to him as the person who

1 but I don't believe that, you know, like you sit down and  
2 say, "I'm going to budget paper increases or box increases."  
3 I don't believe it's that same type of thing that happens. I  
4 think it is one of those things they have to play by ear.

5 And considering we're talking about a 75 to a 100-  
6 million-budget, nobody is going to worry about something  
7 being off by 25 or \$50,000 in the relative scheme of, you  
8 know, a guerrilla payment. Relatively speaking, I'm sorry,  
9 it doesn't hit the scorecard.

10 Q No. But I mean in the relative scheme of how  
11 important this is.

12 A Of 25 or 50,000 to a 100-million-dollar operation,  
13 it doesn't.

14 Q And by important, I did not mean the money, I mean  
15 the importance of why you are doing this --

16 A The importance -- it's very important in terms of  
17 why it's being done. You're asking a question about  
18 budgeting and going through a budgeting process. So, for  
19 somebody to believe they could go up by 25 or 50,000, it's  
20 two different things being off on the amount versus the  
21 importance. The importance is very much there. Being off by  
22 25 or \$50,000, they're not going to stop the whole process  
23 and say, "We're not going to stop doing business in Colombia  
24 because, you know, we're going to have to spend an extra  
25 \$25,000." That's not realistic. Right?

1 would notice in the budget for the Colombian operations that  
2 that number had gotten --

3 A It has nothing to do with the budget. Nothing to  
4 do with the budget. (b)(7) going to bring it to my  
5 attention if all of a sudden -- you know, he's having these  
6 discussions with (b)(7) and all of a sudden rather than  
7 making 5 or \$10,000 payments, people are looking for 50, 75  
8 or \$100,000 payments. That's when it's going to get to my  
9 attention. Not because somebody is sitting down reviewing  
10 the budget.

11 This isn't like, you know, some guerrilla guy says,  
12 "Hey, let me send a budget down to (b)(7)(C) so he can  
13 incorporate it into his review." I mean that doesn't happen.

14 Q Maybe this is my understanding then. Is there an  
15 amount set aside annually?

16 A No.

17 Q Okay.

18 A I mean to my knowledge there is no amount set aside  
19 annually. This is something that they have to play by ear.  
20 They may make some assumptions. They may make some  
21 estimates as to what's got to be put in in a pot  
22 somewhere, but in terms of actually saying, "I'm going to,  
23 you know, specifically increase the budget by 10 percent, 15  
24 percent," if that happens, I don't have knowledge of that.  
25 That would be something that (b)(7)(C) might talk about.

1 So I mean, yes, they will go through and assume  
2 that a certain amount of money has to be spent. But the  
3 reality of the situation is, if they in their judgment  
4 believe more money has to be spent to protect the welfare of  
5 our people, somebody is going to make that judgment to spend  
6 that money. And at some point in time, if they feel it's  
7 important enough to raise to my attention, they'll raise it  
8 to my attention.

9 Q So you do not think I am totally crazy, could you  
10 turn to the second page of Exhibit 187 After Number 4, which  
11 says, "Recommending," the first entry says, (b)(7)(C)  
12 should know amounts in budget before budget prepared."

13 Do you have any idea what that is referring to?

14 A No.

15 Q And could you turn to the fourth page, please,  
16 ending in 636. And after Number 9, again, it says, "How is  
17 (b) informed of," and then the first entry, "Is amount  
18 budgeted during budget process?" And it says, "Isn't told."

19 Do you have any idea what they are talking about there?

20 A I can only make an assumption.

21 Q What is your assumption of what they are talking  
22 about with regard to the budget process here?

23 A Just that I don't get involved in specifically  
24 determining what the supposed budget is for these payments.

25 Q Do you know who CEA is?



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