

INTER OFFICE ROUTING SLIP



OFFICE OF  
THE CHAIRMAN  
Joint Chiefs of Staff  
FROM THE EXECUTIVE ASSISTANT

10 Sep

(DATE)

Action	Name	Info
	(01) LTG PUSTAY	
	(03) CDR McLaurin	
	(04) MR GOOD	
	(01B) COL WOLCOTT	
16	(01C) CAPT G. FLYNN	X
	(01D) COL DUFFIELD	
	(01E) COL SMITH	Declassified Appeal#: HGC17-069A Case#:NW 34606 Date: 12-13-2017
	(01F) COL MILLER	
	(01FA) LTC KASTL	
	(01Fb) CDR KJOS	
	(01G) MAJ WHEELER	
	(01H) COL ABEL	
	(05) LTC PEAY	
	(05A) CAPT J. FLYNN	
	(06) LTC FINKEL	

REMARKS

Action has been "killed"  
 per meeting with CJCS,  
 1000, Mr. 10 SEPT 79.  
 R/A OLC

~~TOP SECRET~~

DOCUMENT PROCESSING RECORD

CONTROL NUMBER

2331

DATE RECEIVED

24 Aug 79

RETURN TO OFFICE, CHAIRMAN, JCS--ROOM 2E805, THE PENTAGON

DOCUMENT IDENTIFICATION

DJSM 1478-79

Declassified Appeal#: NGC17-069A Case#:NW  
34606 Date: 12-13-2017

DATE OF DOCUMENT

23 Aug 79

SUBJECT

IVORY ITEM Exercise (U)  
EO25x5 JS/OSD APPEAL  
EO25x6

Declassified by the Joint Staff IAW JSI 5227.01  
Date: 9/16/09

THE ABOVE DESCRIBED DOCUMENT HAS BEEN RECEIVED IN THIS OFFICE. CIRCULATION OF THIS DOCUMENT WILL BE LIMITED TO INDIVIDUALS INDICATED BELOW. THE DOCUMENT WILL BE RETURNED TO THE ADMINISTRATIVE OFFICE FOR RECORD PRIOR TO DISPATCH TO ANOTHER OFFICE, OR OTHER DISPOSITION. THIS FORM WILL NOT BE REMOVED FROM SUBJECT DOCUMENT.

385 Exercise (IVORY ITEM)

TO	NAME	INITIAL	REMARKS
	CHAIRMAN, JCS	00	25 August 1979
4	EXECUTIVE ASSISTANT	02	1. ACTION REQUESTED - RELEASE MESSAGE.
3	DEPUTY EXECUTIVE ASSISTANT	03	2. With this package, J3 seeks your approval of the first part in a two part approach toward improving IVORY ITEM exercises. Specifically, J3 recommends release of the message at RED signal which would seek comment and recommendations from the CINCs on a new IVORY ITEM scenario -- called IVORY ITEM KILO -- a missile warning/assessment exercise stopping short of any reference to
2	THE ASSISTANT TO THE CHAIRMAN	01	
5	ADMINISTRATIVE ASSISTANT	04	
1a	CHAIRMAN'S STAFF GROUP AIR FORCE MBR	01B	
1	CHAIRMAN'S STAFF GROUP NAVY MBR	01C	
	CHAIRMAN'S STAFF GROUP MARINE MBR	01D	
	CHAIRMAN'S STAFF GROUP ARMY MBR	01E	
	LEGAL ADVISOR AND LEGISLATIVE ASST	01F	- P. 2 Should put into plain language + keep it simple for the players (see suggested changes).
	SPECIAL ASSISTANT	01G	- P. 3 Scenario "A" does not involve SLBMs. - Could give CJCS 2 choices:
	SPECIAL ASSISTANT FOR PUBLIC AFFAIRS	01H	(a) Let players listen in while threat assessment conference is in progress (worker bees @ NORAD & NMCC) (1) CINCs may be mildly interested, OR,
	ARMY AIDE	05	
	MARINE AIDE	05A	
	PROTOCOL	05	
			3. I recommend that you release the message at RED signal -- a slightly edited version of the J3 product. At the same time work will continue to refine the scenarios. You should understand that J3 is also at work on the second part of this IVORY ITEM improvement program -- an
			4. Recommendation: release message at RED signal.

Returned to  
discuss  
File  
11 Sep 79  
PWS

~~TOP SECRET~~

VR  
FLYNN

PAGE	DRAFTER OR RELEASER TIME	PRECEDENCE		COMMUNICATIONS CENTER ONLY		
		ACT	INFO	DATE-TIME	MONTH	YR.
7 01 OF 00		PP				
BOOK			TTBB			

FROM: JCS WASHINGTON DC//CJCS//

TO: CINCPAC HONOLULU HI

CINCSAC OFFUTT AFB NE

USCINCEUR WAINWINGEN GE

CINCLANT NORFOLK VA

CINCPAC HONOLULU HI

~~TOP SECRET~~ SPECAT EXCLUSIVE FOR GEN HILL, ADM TRAIN, GEN ROGERS, ADM WEISNER AND GEN ELLIS FROM GEN JONES

CJCS SENDS

DELIVER DURING NORMAL DUTY HOURS

SUBJ: IVORY ITEM EXERCISE {U}

1. {TS} AN ADDITIONAL IVORY ITEM EXERCISE IS PROPOSED FOR YOUR CONSIDERATION AND COMMENT. ITS GOAL WOULD BE TO ENHANCE OUR DAY

*EO25x5 JS APPEAL*

DISTR:

CJCS DJS SJCS J3 DOCDIV

DRAFTER TYPED NAME, TITLE, OFFICE SYMBOL AND PHONE NUMBER

COL G. J. SMITH, USAF

STRAT OPS DIV, J-3

X28508, 22 AUG 79

TYPED NAME, TITLE, OFFICE SYMBOL AND PHONE NUMBER

SIGNATURE

~~TOP SECRET~~

FORM 1 DEC 70 (OCR)

REPLACES

REPLACES

☆ GPO: 1977-723-046

PAGE 02 OF 02	DRAFTER OR RELEASER TIME	PRECEDENCE		LMS	CLASS	DEFENSE/COMMUNICATIONS CENTER ONLY		
		ACT	INFO			DATE-TIME	MONTH	YR
BOOK	MESSAGE		EXTENSIONS					

EO25x5 JS APPEAL

EXERCISE WILL BE TERMED EXERCISE "IVORY ITEM KILO": ADDITIONAL SIMULATION SCENES COULD BE DEVELOPED TO VARY THE PLAY.

3. {U} THE EXERCISE WOULD BE CONDUCTED NO NOTICE TO THE MAXIMUM EXTENT POSSIBLE AND WOULD ALLOW PLAY BY ANY AVAILABLE CINC SUCCESSOR. REAL WORLD CONSTRAINTS REGARDING NO NOTICE PLAY ARE UNDERSTOOD. THIS WILL ENHANCE REALISM AND EXPOSE MORE PLAYERS TO THIS VALUABLE EXERCISE TRAINING.

4. {U} EXERCISE WOULD EMPHASIZE THE NEED FOR FAST ACCURATE ASSESSMENT IN THE STRESSED ENVIRONMENT AND PARTICIPANTS WOULD REACT TO SIMULATION SCENES USING REAL WORLD SITUATIONS, APPROPRIATE CHECKLISTS AND PROCEDURES RATHER THAN A SCRIPT.

5. {U} SHOULD YOU FAVOR THE PROPOSAL WE WOULD TEST RUN THE EXERCISE WITH YOU ON A PRIOR NOTICE BASIS BEFORE ENTERING THE NO NOTICE PHASE. REVIEW 22 AUG 1999: REASON 5200.1R, PAR 2-301C5.

6  
5 NNNN  
4  
3  
2  
1  
0

DISTR:

0  
DRAFTER (Typed Name, Title, Office Symbol, Phone) EXTENSIONS

RELEASER (Typed Name, Title, Office Symbol, and Phone)

SIGNATURE

CLASSIFICATION

TOP SECRET

FORM 37 (OCR) DEC 70

REPLACES PREVIOUS

FORM WILL BE USED.

☆ GPO: 1977-723-066

PAGE	DRAFTER OR RELEASER TIME	PRECEDENCE		LMF	CLASS	CIC	FOR MESSAGE CENTER / COMMUNICATIONS CENTER ONLY		
		ACT	INFO				DATE - TIME	MONTH	YR
01 003		PP			TTBB			AUG	79

BOOK MESSAGE HANDLING INSTRUCTIONS

FROM: JCS WASHINGTON DC//CJCS//  
 TO: CINCAD PETERSON AFB CO  
 CINCLANT NORFOLK VA  
 USCINCEUR VAIHINGEN GE  
 CINCPAC HONOLULU HI  
 CINCSCAC OFFUTT AFB NE  
 INFO: CNO WASHINGTON DC  
 CSA WASHINGTON DC  
 CSAF WASHINGTON DC  
 CMC WASHINGTON DC

~~TOP SECRET~~ SPECAT EXCLUSIVE FOR GEN HILL, ADM TRAIN,  
 GEN ROGERS, ADM WEISNER AND GEN ELLIS INFO ADM HAYWARD, GEN ALLEN,  
 GEN MEYER, GEN BARROW FROM GEN JONES  
 DELIVER DURING NORMAL DUTY HOURS  
 SUBJ: IVORY ITEM EXERCISE {U}

6  
5  
4  
3  
2  
1  
0

EO25x5 JS APPEAL

DISTR:  
 CJCS DJS SJCS JB DOCDIV

DRAFTER TYPED NAME, TITLE OFFICE SYMBOL, PHONE & DATE

G.C. FLYNN, CAPT, USN, 0CJCS{CSG}  
 77359 25AUG79

SPECIAL INSTRUCTIONS

TYPED NAME, TITLE, OFFICE SYMBOL AND PHONE

SIGNATURE

SECURITY CLASSIFICATION

~~TOP SECRET~~  
~~TOP SECRET~~

DATE TIME GROUP

PAGE	DRAFTER OR RELEASER TIME	PRECEDENCE		LMF	CLASS	CIC	FOR MESSAGE CENTER/COMMUNICATIONS CENTER ONLY		
		ACT	INFO				DATE-TIME	MONTH	YR
02003		PP			TTBB			AUG	79

BOOK

MESSAGE HANDLING INSTRUCTIONS

EO25x5 JS APPEAL

3. {U} THE EXERCISE WOULD BE CONDUCTED NO NOTICE TO THE MAXIMUM EXTENT POSSIBLE AND WOULD ALLOW PLAY BY ANY AVAILABLE CINC SUCCESSOR. REAL WORLD CONSTRAINTS REGARDING NO NOTICE PLAY ARE UNDERSTOOD. THIS WILL ENHANCE REALISM AND EXPOSE MORE PLAYERS TO THIS VALUABLE EXERCISE TRAINING.

4. {U} EXERCISE WOULD EMPHASIZE THE NEED FOR FAST, ACCURATE ASSESSMENT IN THE STRESSED ENVIRONMENT AND PARTICIPANTS WOULD REACT TO SIMULATION SCENES USING REAL WORLD SITUATIONS, APPROPRIATE CHECKLISTS AND PROCEDURES RATHER THAN A SCRIPT.

5. {U} SHOULD YOU FAVOR THE PROPOSAL WE WOULD TEST RUN THE EXERCISE

6  
5  
4  
3  
2  
1  
0

DISTR:

DRAFTER: TYPED NAME, TITLE, OFFICE SYMBOL, PHONE & DATE

SPECIAL INSTRUCTIONS

TYPED NAME, TITLE, OFFICE SYMBOL AND PHONE

SIGNATURE

SECURITY CLASSIFICATION DATE TIME GROUP

~~TOP SECRET~~ TOP SECRET

JOINT MESSAGEFORM

SECURITY CLASSIFICATION ~~TOP SECRET~~ TOP SECRET

PAGE 03003	DRAFTER OR RELEASER TIME	PRECEDENCE		LMF	CLASS TTBB	CIC	FOR MESSAGE CENTER/COMMUNICATIONS CENTER ONLY		
		ACT	INFO				DATE-TIME	MONTH	YR
BOOK	MESSAGE HANDLING INSTRUCTIONS							AUG	79

WITH YOU ON A PRIORITY NOTICE BASIS BEFORE ENTERING THE NO NOTICE PHASE.

REVIEW 25 AUG 1999: REASON 5200.1R, PAR 2-301C5.

NNNN

6  
5  
4  
3  
2  
1  
0

DISTR:

DRAFTER TYPED NAME, TITLE, OFFICE SYMBOL, PHONE & DATE

SPECIAL INSTRUCTIONS

TYPED NAME, TITLE, OFFICE SYMBOL AND PHONE

SIGNATURE

SECURITY CLASSIFICATION ~~TOP SECRET~~ TOP SECRET

DATE TIME GROUP

FORM 173 (OCR)

REPLACES DD FORM 173, 1 JUL 68, WHICH WILL BE USED.

GPO: 1978-521-094

**OJCS SUMMARY SHEET**

<b>TO:</b> CJCS	<b>CLASSIFICATION</b> TOP SECRET	<b>FOR USE BY ORIGINATING DIRECTORATE</b>	
<b>THRU:</b> THOR HANSON DJS VICE ADMIRAL USN DIRECTOR, JOINT STAFF		<b>DJSM NO.</b> 1478-79	<b>OPJS SUSPENSE DATE</b>
		<b>DJSM DATE</b> 23 AUG 1979	
<b>SUBJECT:</b> IVORY ITEM Exercise (U)		<b>ACTION</b>	
		<b>APPROVAL</b>	<b>SIGNATURE</b>
		<b>INFORMATION</b>	<b>OTHER</b>
		X	X

**REMARKS**

1. Attached message informs CINCs of proposed additional IVORY ITEM Exercise to enhance realism and allow participation by all possible real world players and invites their comments.
2. Existing IVORY ITEM simulation scenes with a different alpha-numeric designator would be used to identify the exercise. Specific simulation scenes for this type of exercise can be prepared as required.
3. Subsequent to your approval we will prepare an in house demonstration for you in accordance with attached sequence (TAB A).
4. At TAB B is a copy of the limited exercise scripted elements necessary to initiate the conference.
5. At TAB C is a sample list of questions for use by senior conferee if desired.

EO25x5 JS/OSD APPEAL  
EO25x6

7. Request your approval and release of the message.

<b>ACTION OFFICER</b> G. J. Smith Col, USAF StratOpsDiv J-3, 78508	<b>COORDINATION/APPROVAL</b>					
	<b>OFFICE</b>	<b>NAME</b>	<b>EXTENSION</b>	<b>OFFICE</b>	<b>NAME</b>	<b>EXTENSION</b>
	J-3	<i>Philip Shuttle</i>				
				EXEMPT PER E.O. 12958,		
				AS AMENDED, SEC 3.3(b)		
				DATE EXEMPTED: 9/26/79		
				RE-REVIEW DATE: 9/20/79		
<b>DATE OF PREPARATION</b>						
22 Aug 79						

JCS FORM NO. 9  
JULY 72



~~TOP SECRET~~

PLAN FOR DEMONSTRATION OF FREE PLAY IVORY ITEM KILO

STEP I ATTACHED SCENARIO (KILO) FOR FREE PLAY BE DEMONSTRATED TO J-3 IN NMCC/ECR.

- INTERNAL JOINT STAFF PARTICIPATION
- ROLE PLAYING BY STAFF WITH J-3 ACTING AS NCA

EO25x5 JS APPEAL

~~TOP SECRET~~

EXERCISE IVORY ITEM KILO

BACKGROUND

- THIS IS A TACTICAL WARNING/ATTACK ASSESSMENT EXERCISE DESIGNED TO EXERCISE JCS EMERGENCY CONFERENCE PROCEDURES AND PROVIDE A VEHICLE FOR TRAINING IN THE USE OF WARNING SYSTEM DATA. MAXIMUM EMPHASIS IS ON FREE PLAY FROM DYNAMIC SIMULATION DISPLAYS AS OPPOSED TO SCRIPTED INPUTS. NORAD CANADIAN OFFICERS MAY PARTICIPATE IN THIS EXERCISE.

CLASSIFIED BY CJCS  
DATE FOR REVIEW  
IS: 15 MAY 1999  
EXTENDED BY: CJCS  
REASON: 5200.1-R, PARA 2-301c

EXERCISE IVORY ITEM KILO

PRIOR TO EXERCISE START A SECURE TELEPHONE CONFERENCE WILL BE CONVENED.

DDO (NMCC):           INFORM SENIOR CONFEREES ALL PARTICIPANTS ARE IN CONFERENCE.

EO25x5 JS APPEAL  
EO25x8

EXERCISE IVORY ITEM KILO

EO25x5 JS APPEAL  
EO25x8

EO25x5 JS/OSD APPEAL  
EO25x8

EXERCISE IVORY ITEM KILO

EO25x5 JS APPEAL  
EO25x8

EXERCISE TERMINATION

*EO25x5 JS/OSD APPEAL*  
*EO25x8*

EO25x8 JS/OSD APPEAL  
EO25x5 OSD APPEAL