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UNCLASSIFIED



NDIA Hard Problems Workshop - Cyber COI Deep Dive

5 Nov 14

**Dr. Richard Linderman
Cyber COI Steering Group Lead**

This briefing is Approved for Public Distribution. OSD Release #14-S-2118



Outline

- BLUF
- **Cyber COI Overview**
- Roadmap Development Process
- Cyber COI “4 + 2” S&T Roadmaps and Recent Successes
- Hard Problems and Gaps
- Engagements, Way Ahead, and Opportunities
- Summary



BLUF – Bottom Line Up Front

- **Established, mature, and coordinated community**
- **Cyber S&T aligned to expanding operational capability gaps/priorities**
- **Cyber S&T contributions to nearly all Seven DoD Hard Problems**
- **Driving deeper engagement with industry and international partners**



S&T Influencing the DoD Cyber Landscape

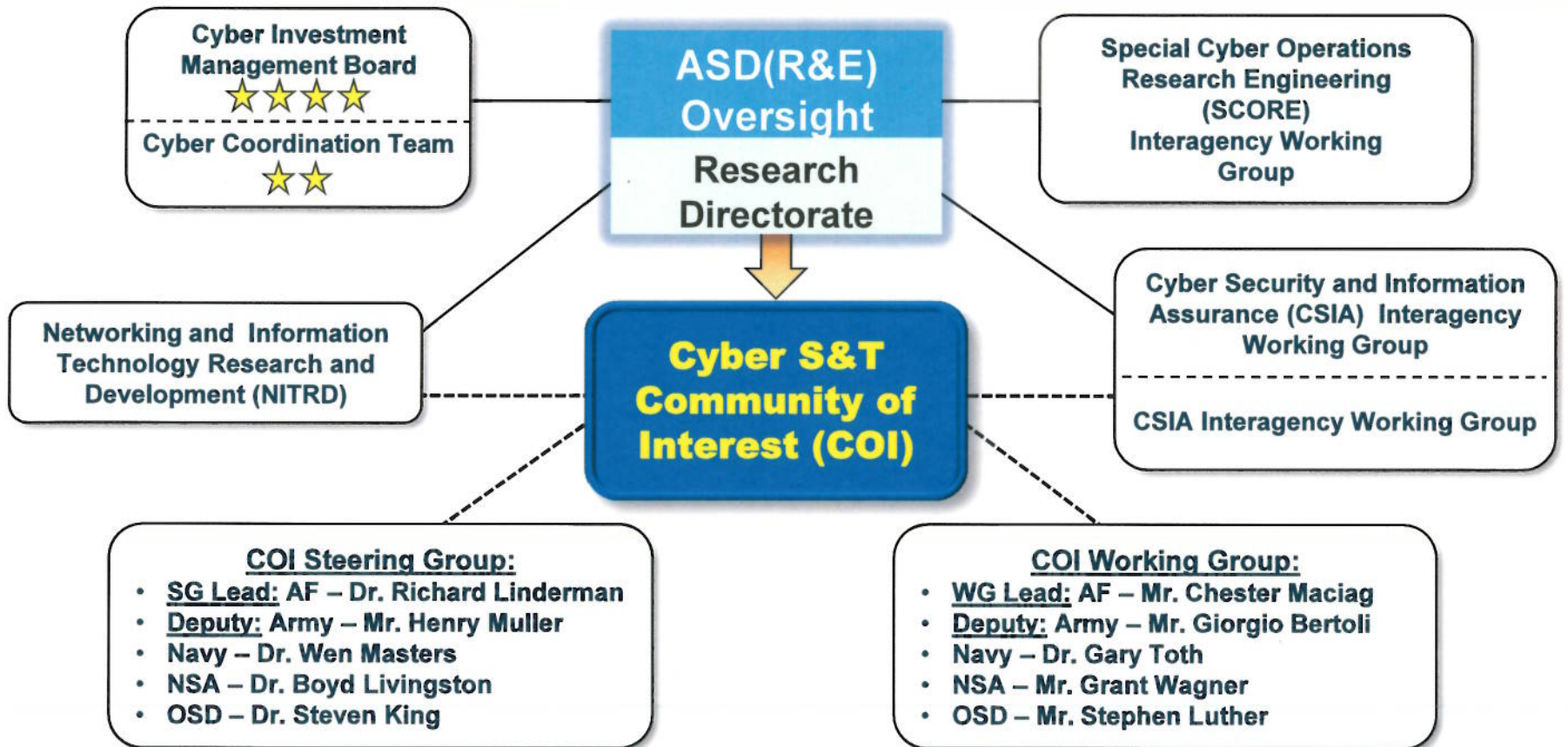
“...we will continue to invest in capabilities critical to future success, including... operating in anti-access environments; and prevailing in all domains, including cyber.”

- President Obama, January 2012





DoD Cyber S&T Coordination



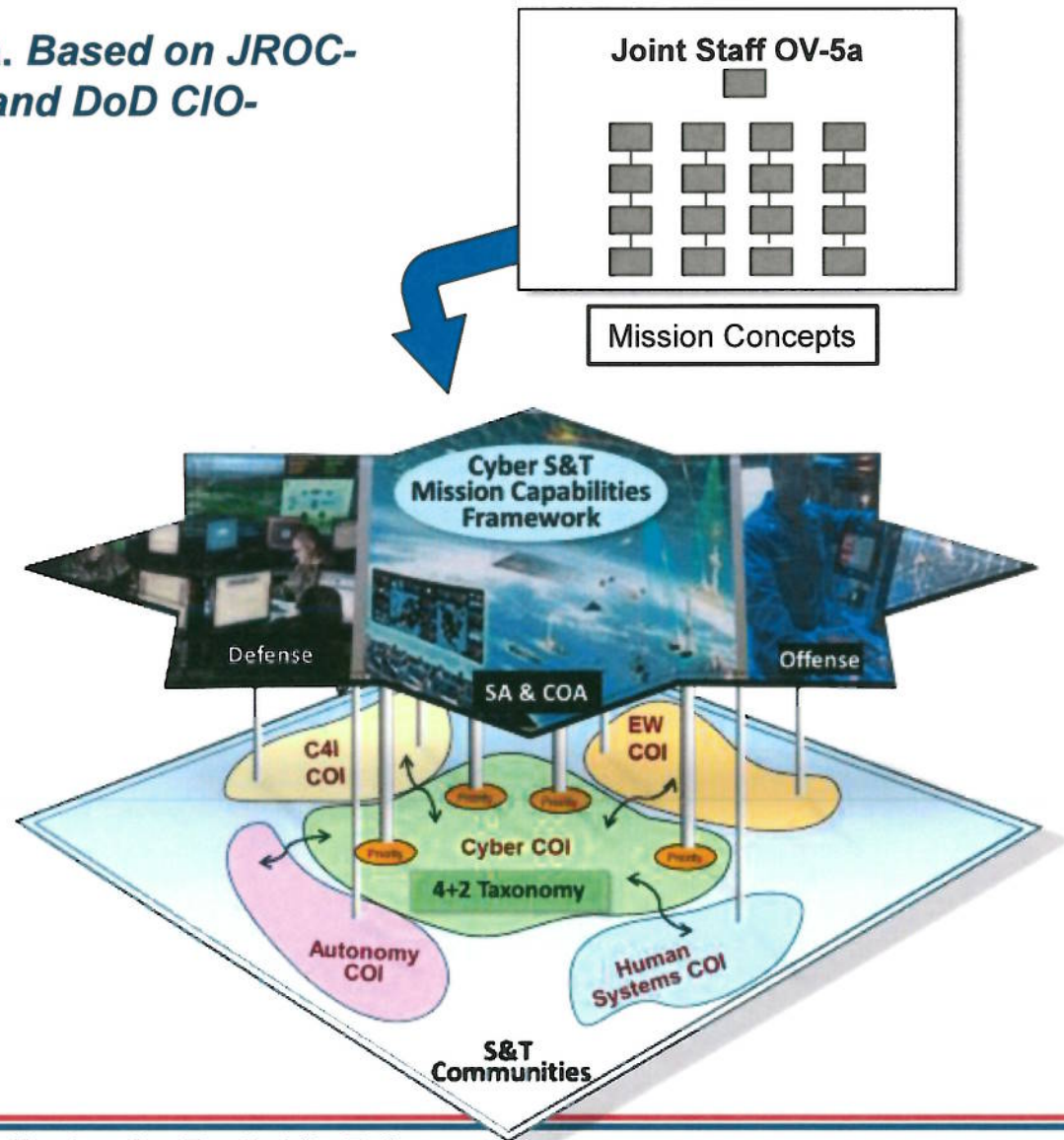
Community of Interest and Working Groups are the primary means for oversight, collaboration, & coordination



Cyber COI - Scope

An Operational Domain: JS OV-5a. Based on JROC-Approved Capability Documents and DoD CIO-developed Architectures

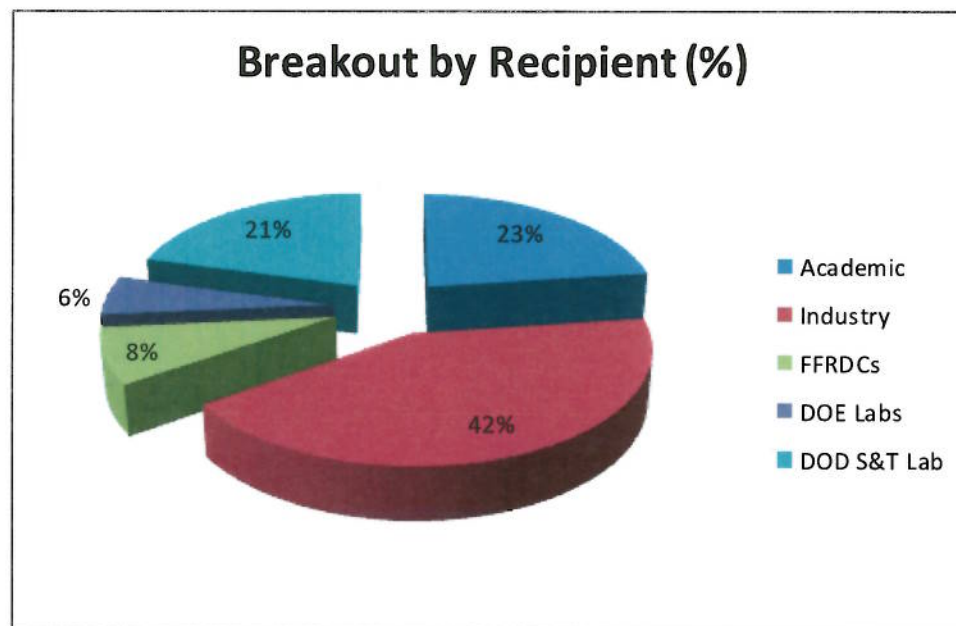
- Spans Defense, Effects, Situational Awareness-Course of Action
- Includes enterprise, tactical and embedded
- Cuts across all domains
- Touches C4I, EW, Autonomy, and Human Systems COIs
- Transcends S&T across all DOTMLPF
- QDR Tenets Addressed
 - Mitigates Threats
 - Delivers Affordable Capability
 - Affords Technological Surprise





DoD Cyber S&T: Performers (FY14 Execution)

- **Service S&T Labs**
 - AFRL, RDECOM, NRL, SPAWAR
- **DoD Agencies**
- **DoE Labs**
- **FFRDCs**
- **Industry**
- **Academia**

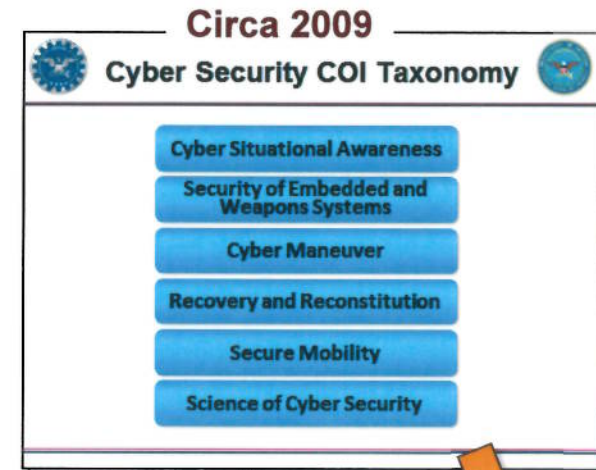




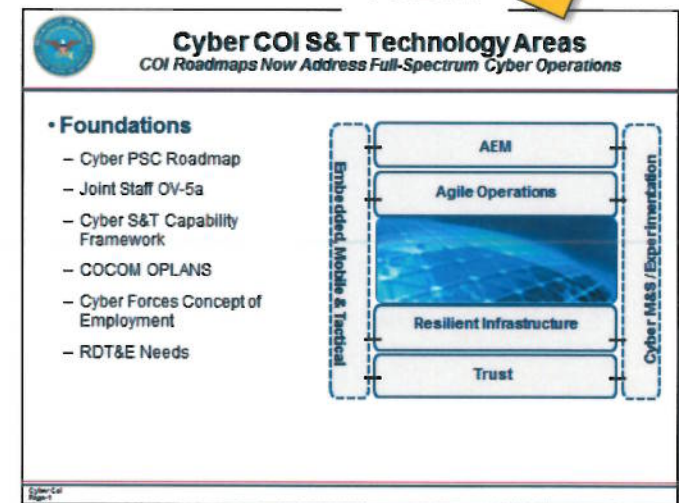
Cyber COI Recent Activities

- **(U) Briefed roadmap to S&T EXCOM in May**
 - (U) Cyber PSC → Cyber [Security] COI
 - (U) Incorporated findings of Cyber Investment Management Board
 - (U) High-level cyber S&T metrics

- **Evolving toward a Level 4 COI**
 - (U) International: Working multilateral cyber S&T agreements
 - (U) Academic: HBCU-MI Cyber Center of Excellence
 - (U) Industry: Engagement and collaboration leading to strategic Reliance



TODAY



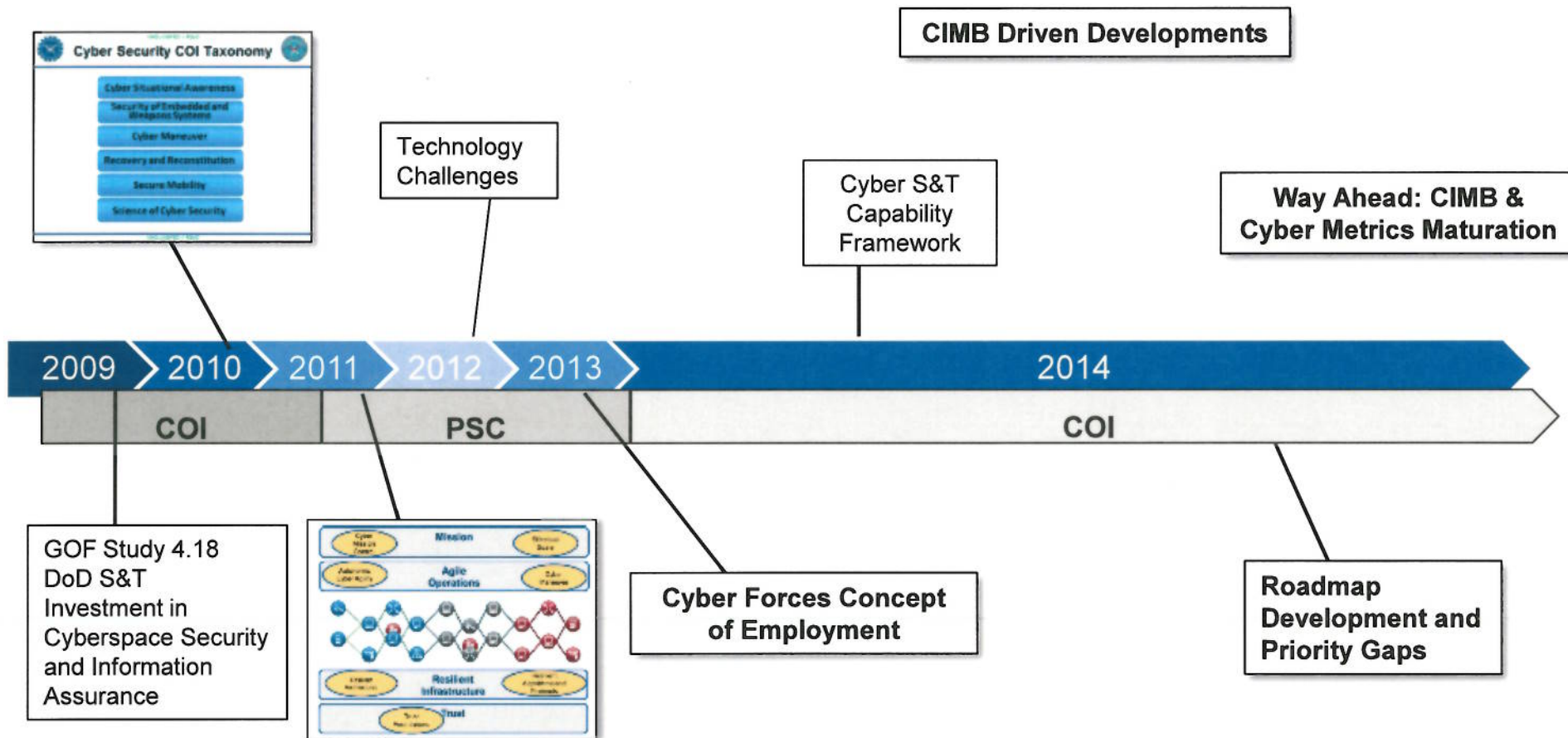


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Cyber S&T Roadmap Evolution





Cyber S&T Capability Framework

From CIMB Analysis of JS OV-5

Defense

Reduce attack surface and increase resiliency of DODIN

Reduce attack surface and increase resiliency of embedded/weapons systems

Discover, understand, and engage threats

Engagement

Active defense

Respond to large-scale threats

Situational Awareness and Courses of Action

Cyberspace situational awareness

Understand cyber dependencies of missions

Integrated course of action, cyber and non-cyber



Cyber S&T Capability Framework

Examples of High Level Metrics

Defense

- Increase total resources required by an adversary to achieve an effect
- Reduce adversary dwell time
- Reduce time until defense forces are aware of adversary

Engagement

- Increase cyber readiness
- Increase sophistication of campaign plans

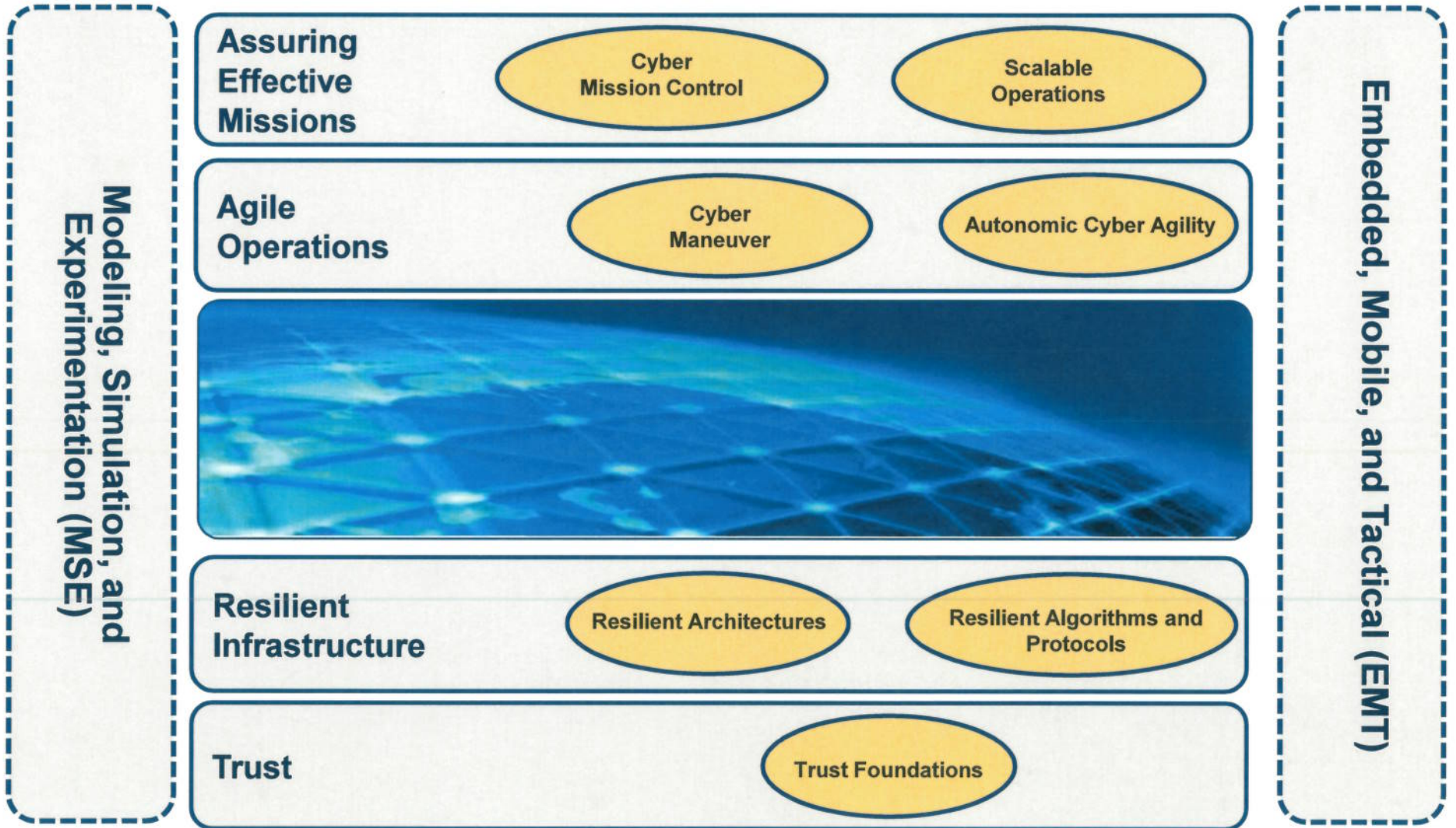
Situational Awareness and Courses of Action

- Reduce time to map mission dependencies on cyber assets
- Improve robustness of mission-to-cyber mapping
- Increase quality of generated COA's



Cyber S&T Roadmap

Technology Challenges & Cross Cutting Areas





DoD's Joint Cyber S&T Focus Areas

Assuring Effective Missions

Assess & control the cyber situation in mission context

Agile Operations

Escape harm by dynamically reshaping cyber systems as conditions/goals change

Resilient Infrastructure

Withstand cyber attacks, while sustaining or recovering critical functions

Trust

Establish known degree of assurance that devices, networks, and cyber-dependent functions perform as expected, despite attack or error

Embedded, Mobile, & Tactical (EMT)

Increase the capability of cyber systems that rely on technologies beyond wired networking and standard computing platforms

Modeling, Simulation, & Experimentation (MSE)

Simulate the cyber environment in which the DoD operates to enable mission rehearsal and a more robust assessment and validation of cyber technology development

CROSS CUTTING



Outline

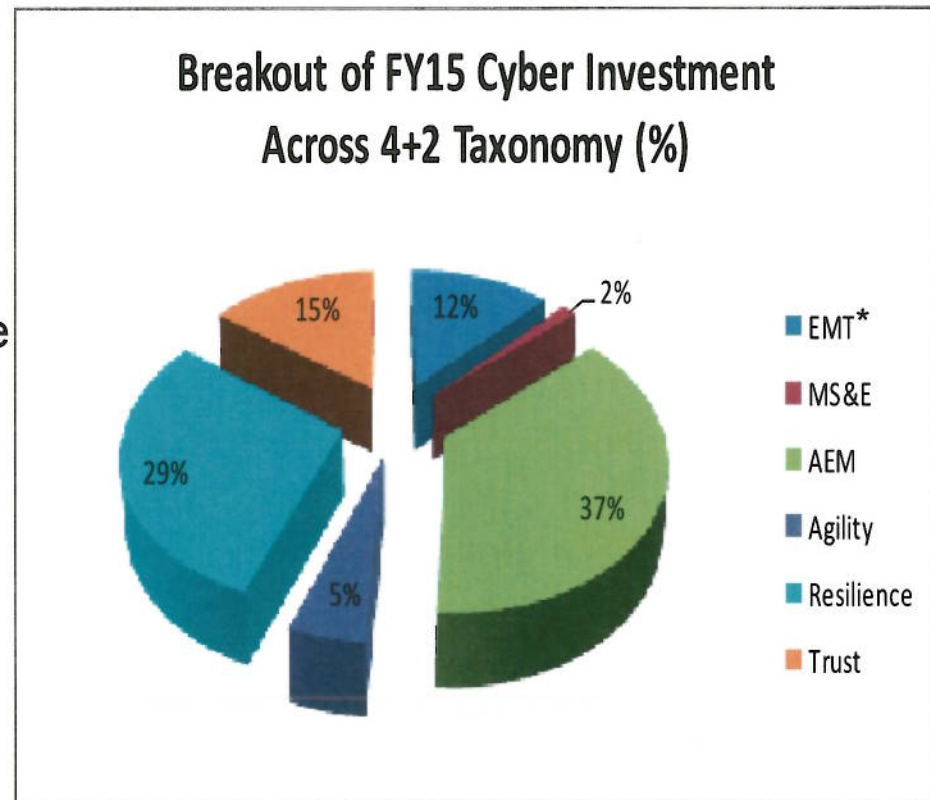
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Cyber FY15 S&T Across 4+2 Technology Areas

- Funding Observations**

- Appropriately increasing emphasis in AEM and EMT
- Continued strong demand for Resilience
- Trust focuses on military-unique topics
- Agility operational goals and tradeoffs under discussion
- Under-investment in MS&E resulting in acquisition and operational gaps



**Note: The EMT figures include some overlap with the other technology areas.*

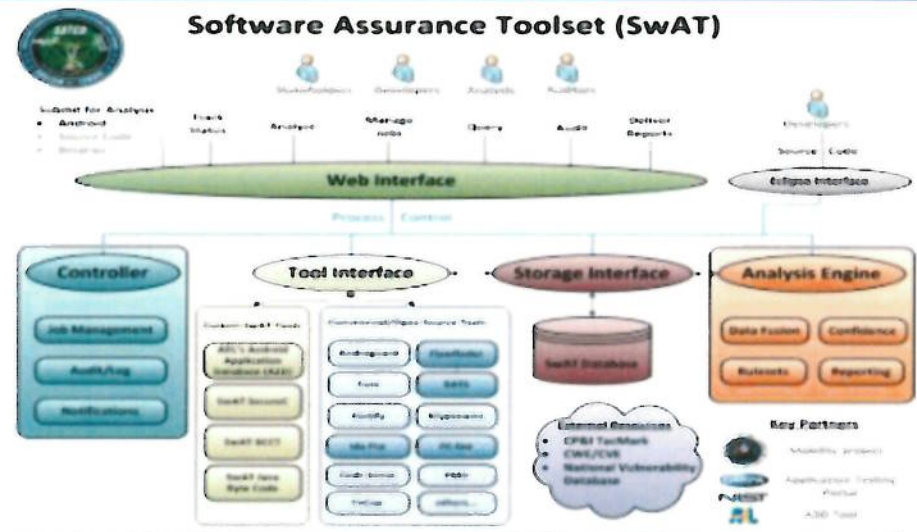


Trust Foundations

Objectives / Accomplishments / Challenges

Objectives:

- **Trusted Components and Architectures:** Develop measures of trustworthiness for cyber components and large systems of varying pedigree and trustworthiness
- **Scalable Supply Chain Analysis and Reverse Engineering:** Analyze, attribute, and repurpose hardware and software at the speed and scale required for real-time strategic engagement



Accomplishments:

- FY13/14 Success Stories
 - Army: SW Assurance Toolkit (SWAT)
 - AF: Secure Processor
 - AF: Context/Content Aware Trusted Router
 - AF: Secure View

Technical Challenges:

- Development of Trust Anchors for component-level and composed HW and SW
- Tamper-proof/evident HW and SW components and systems
- Contextual threat/trust scoring calculus
- Rapid, assisted, and automated HW and SW analysis and validation
- Algorithms for accurate attribution of malware authors and supply chain tampering

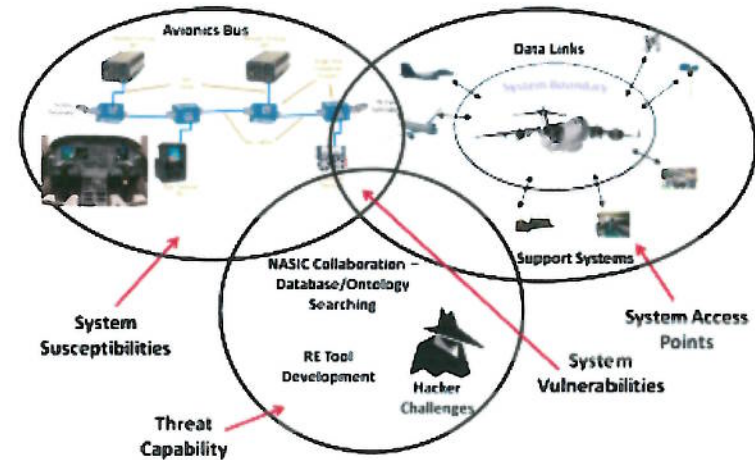


Resilient Infrastructure

Objectives / Accomplishments / Challenges

Objectives:

- **Resilient Architectures:** Develop integrated architectures that are optimized for the ability to absorb shock and speed recovery to a known secure operable state.
- **Resilient Algorithms and Protocols:** Develop novel protocols and algorithms to increase the repertoire of resiliency mechanisms available to the architecture that are orthogonal to cyber threats.



Accomplishments:

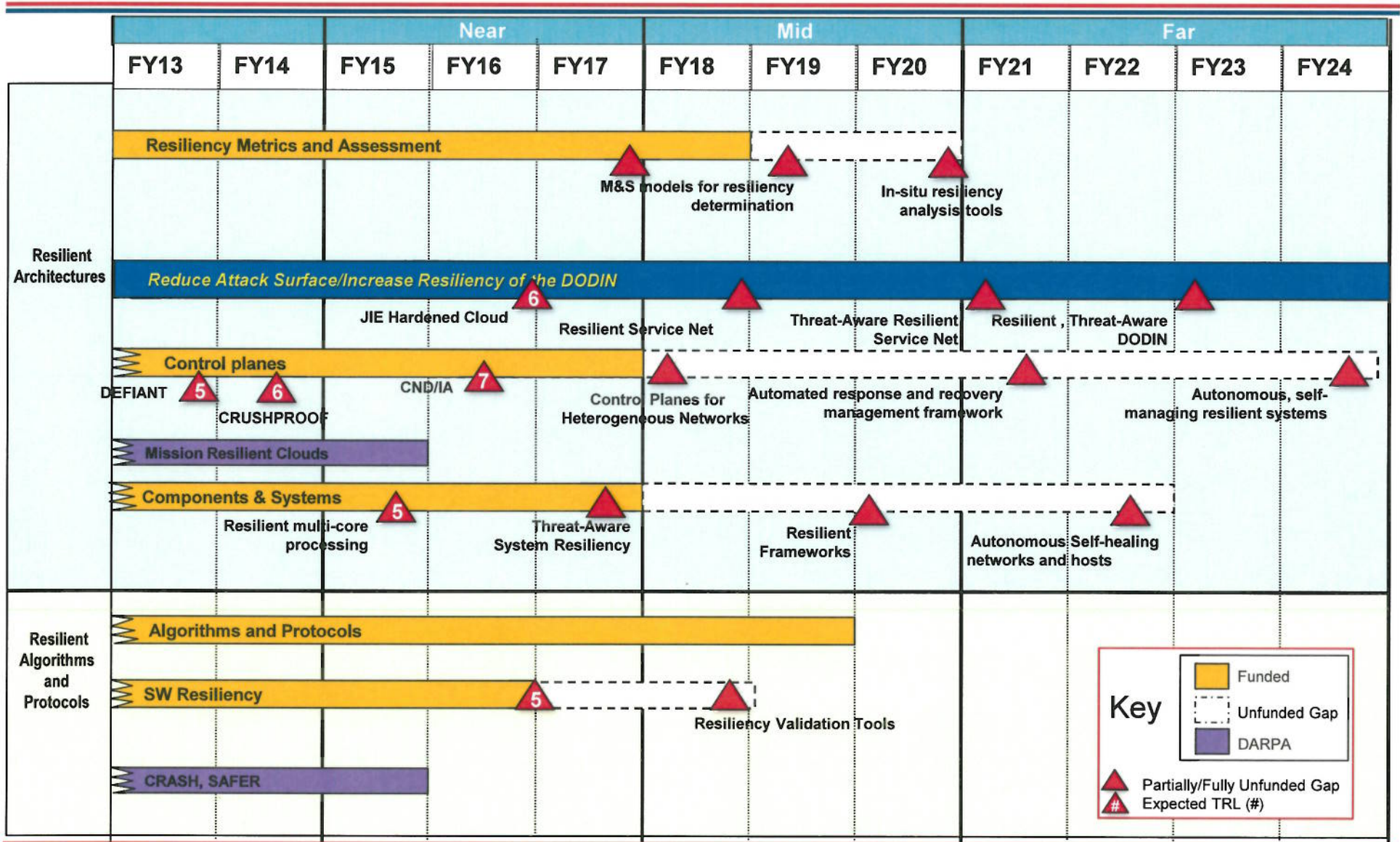
- FY13/14
 - Army DEFIANT
 - Army: CRUSHPROOF

Technical Challenges:

- Assessment environments and tools for measuring resiliency of HW, SW, networks, and systems
- Calculus for relating resiliency concepts into measurable operational impact and automated DODIN defense actions
- Resilient overlay control planes that orchestrate defense of heterogeneous DODIN systems
- Secure, LPI/J, energy-efficient, mobile communication protocols
- Certifiable, agile, and affordable mobile device HW, OS, and app ecosystem



Resilient Infrastructure Roadmap





Agile Operations

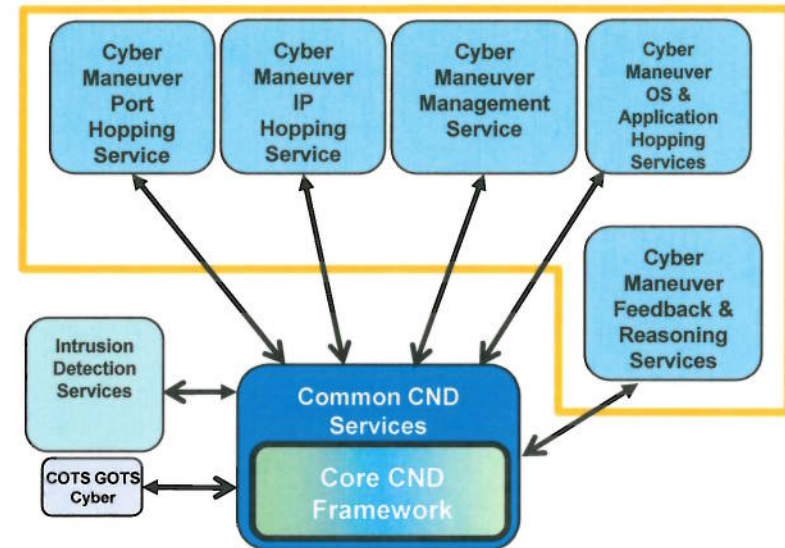
Objectives / Accomplishments / Challenges

Objectives:

- **Cyber Maneuver:** Develop mechanisms that enable dynamically changing cyber assets to be marshaled and directed toward an objective – to create or maintain a defensive or offensive advantage
- **Autonomic Cyber Agility:** Speed the ability to reconfigure, heal, optimize, and protect cyber mechanisms via automated sensing and control processes

Accomplishments:

- Army: MorphiNator
- AF: ARCSYNE/COSYNE

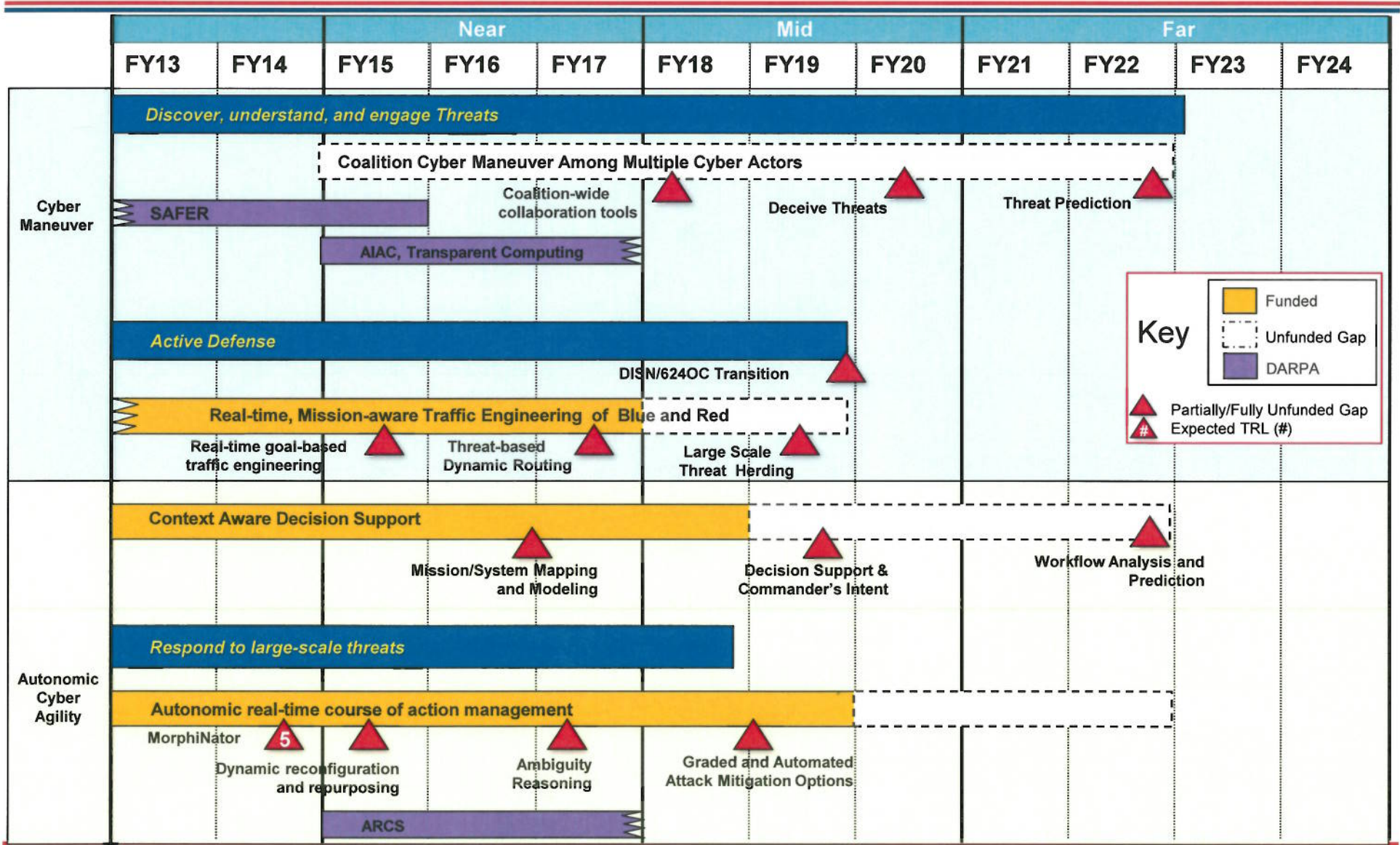


Technical Challenges:

- Real-time, mission-aware traffic engineering including routing of threats
- Collaborative, coordinated cyber maneuver of multiple actors and forces (including coalition)
- Cyber maneuver for deceiving threats
- Dynamic reconfiguration of networks, systems and applications
- Autonomous reconfiguration



Agile Operations Roadmap





Assuring Effective Missions

Objectives / Accomplishments / Challenges

Objectives:

- **Cyber Mission Control:** Develop tools and techniques that enable efficient models of cyber operational behaviors (cyber and kinetic) to determine the correct course of action in the cyber domain
- **Scalable Operations:** Develop ability to operate and survive during operations conducted by large-scale threats



Accomplishments:

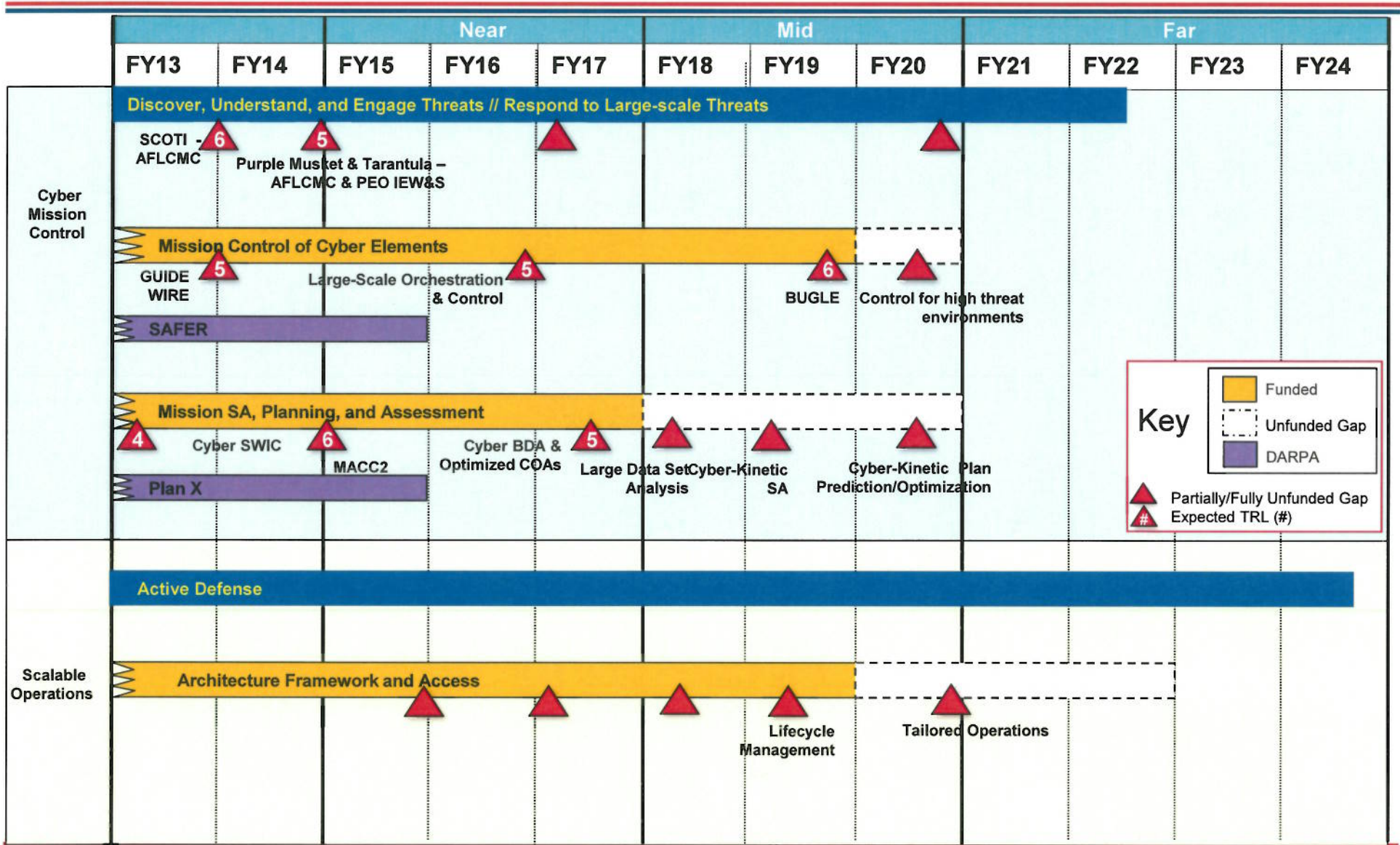
- Promised last year for FY13
 - OSD: Purple Musket
 - Navy: Flying Squirrel BT Integration
- FY13/14 AF: Mission Aware Cyber C2 (MACC2)

Technical Challenges:

- Tools for mapping and real-time analysis of missions to enable cyber/kinetic situational awareness
- Understanding dynamically evolving missions and their dependencies, identifying cyber/kinetic change indicators, updating models and resolving cross-dependencies, projecting change trends
- Decision Support and reasoning tools that factor in multiple dimensions (e.g., attribution, severity, reversibility of effect, BDA, ...)



Assuring Effective Missions Roadmap



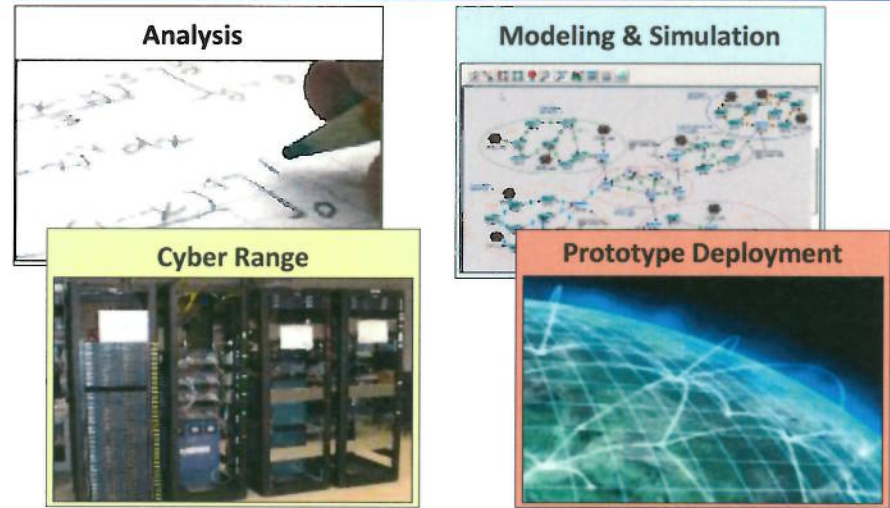


Modeling, Simulation, & Experimentation

Objectives / Accomplishments / Challenges

Objectives:

- **Simulation and Experimentation Technology:**
 - Enable robust, quantifiable, and repeatable assessment and validation of candidate cyber technology
- **Models & Analysis:**
 - Simulate the cyber operational environment with high fidelity
 - Describe and predict interactions and effect between physical and cyber domains



Accomplishments:

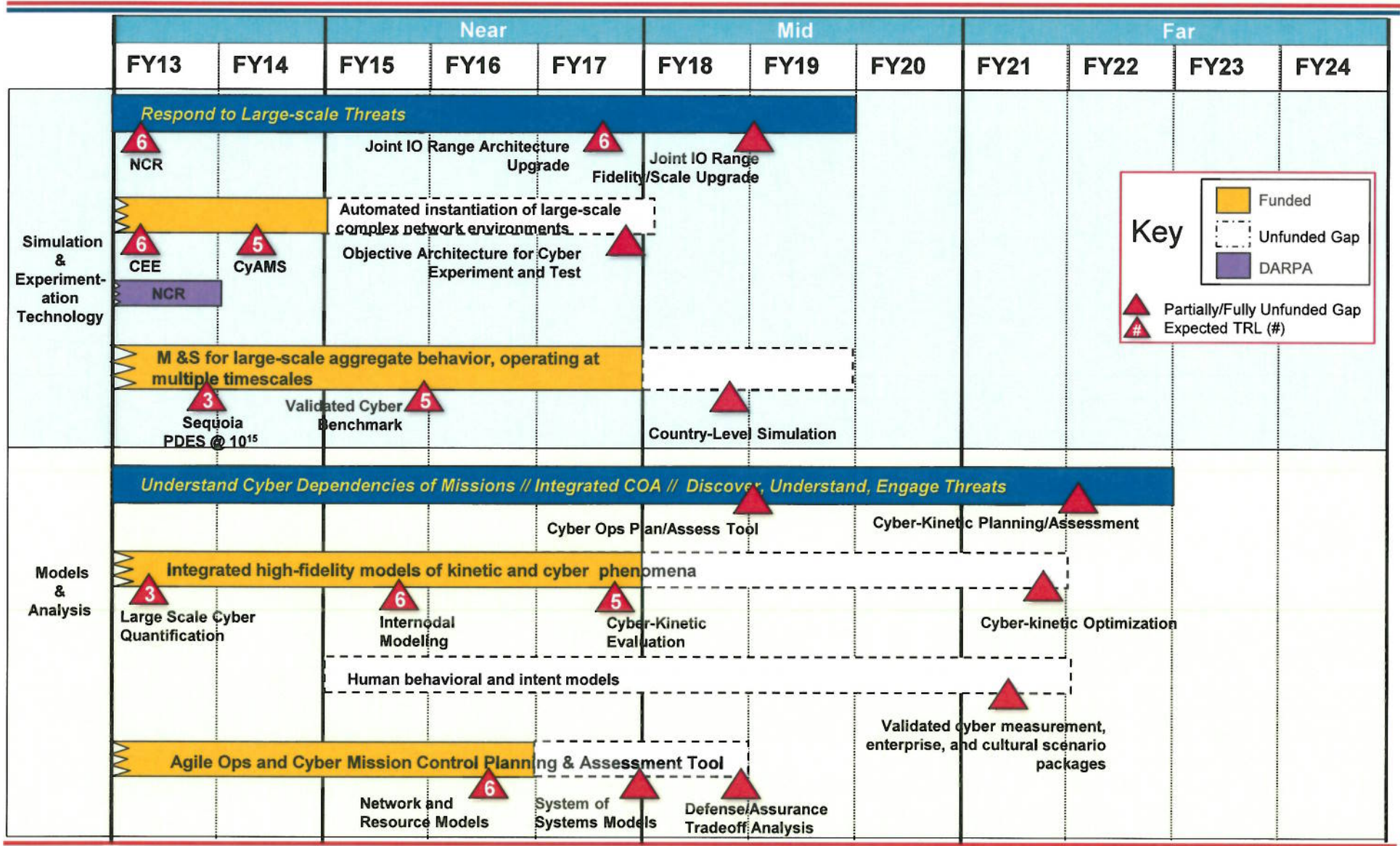
- Sequoia HPC achieved world record 10^{15} events/sec
- Army: Cyber Army Modeling & Simulation (CyAMS)
- AF: Cyber Experimentation Environment

Technical Challenges:

- Automated, rapid instantiation of large-scale, complex computing and network environments
- Objective architecture for heterogeneous range component integration and synchronization
- M&S for large-scale aggregate Internet behavior, operating at multiple timescales
- Integrated high-fidelity models of kinetic and cyber phenomena
- Human behavioral and intention models
- Planning and Assessment algorithms to evaluate operational agility and assurance



Modeling, Simulation, and Experimentation (MSE) Roadmap



Key

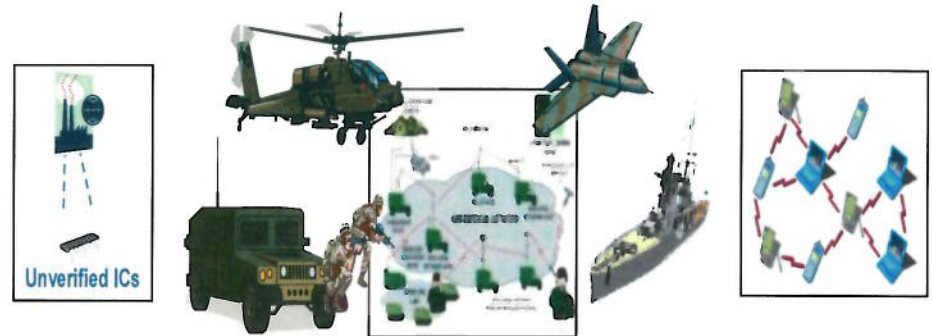
- Funded
- Unfunded Gap
- DARPA
- Partially/Fully Unfunded Gap Expected TRL (#)



Embedded, Mobile, and Tactical Objectives / Accomplishments / Challenges

Objectives:

- **Mobile and Tactical Systems Security**
 - Secure information sharing at tactical edge
 - Reduction of mobile computing attack surface in all its aspects
- **Embedded Tactical Composite Trust**
 - Architectural approaches for composing embedded systems
 - Security capabilities needed for robust and secure composed systems
- **Leverage International Partners**



Apply the Cyber S&T Roadmap to Embedded, Mobile, and Tactical Environments

Accomplishments:

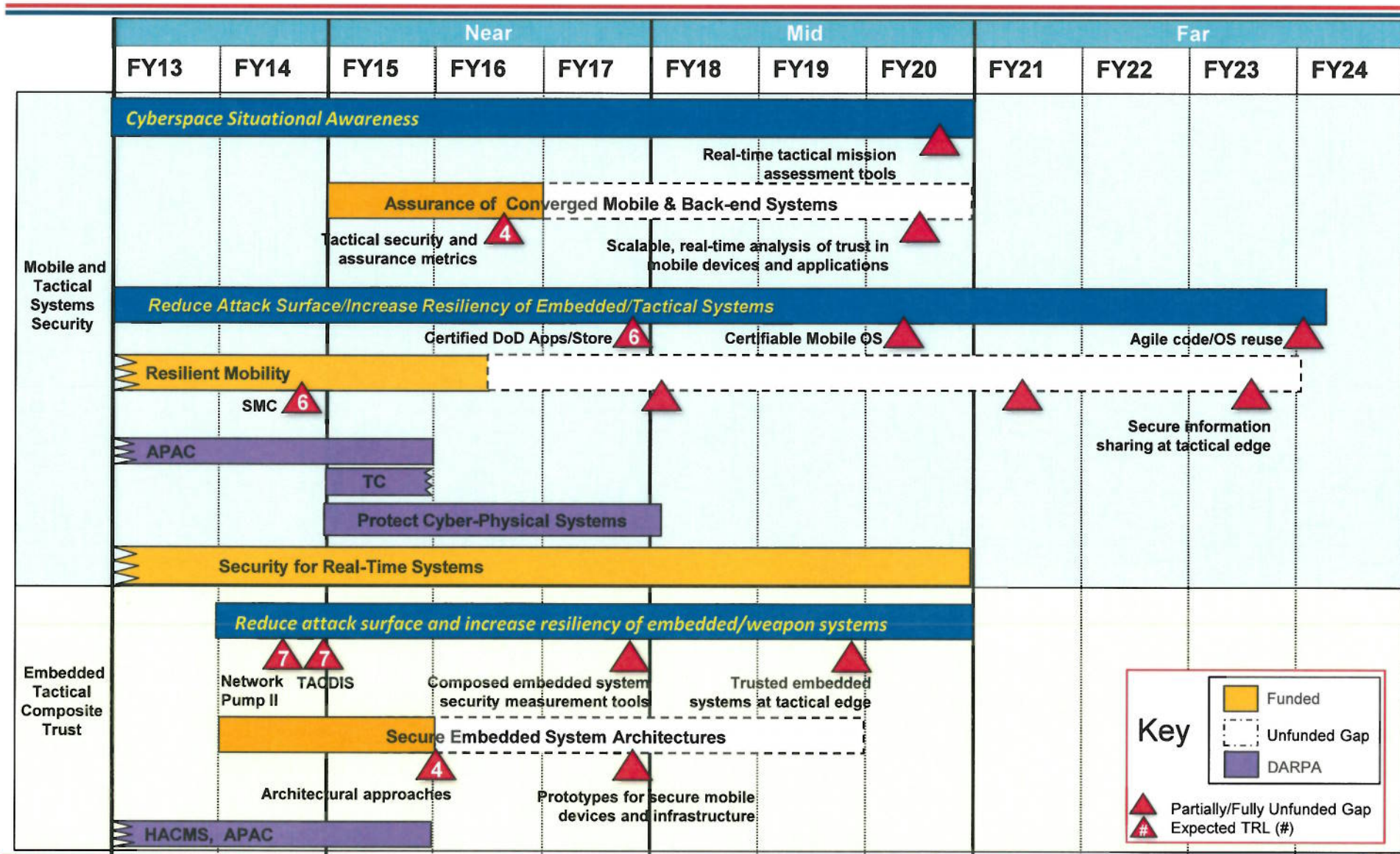
- Navy: Network Pump – II
- Army: Tactical Army Cross Domain Information Sharing (TACDIS)

Technical Challenges:

- Secure, LPI/J, energy-efficient, mobile communication protocols
- Certifiable, agile, and affordable mobile device hardware, OS, and app ecosystem
- Tools to monitor and assess assurance of cyber operations in converged strategic/tactical systems
- Self-monitoring systems in systems, including real-time integrity measurement
- Tools to monitor and assess the health and behaviors of embedded cyber systems - security of weapons systems and platforms



Embedded, Mobile and Tactical Roadmap



Key

- Funded
- Unfunded Gap
- DARPA
- Partially/Fully Unfunded Gap
- # Expected TRL (#)



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Specific Gap Assessment

Defense

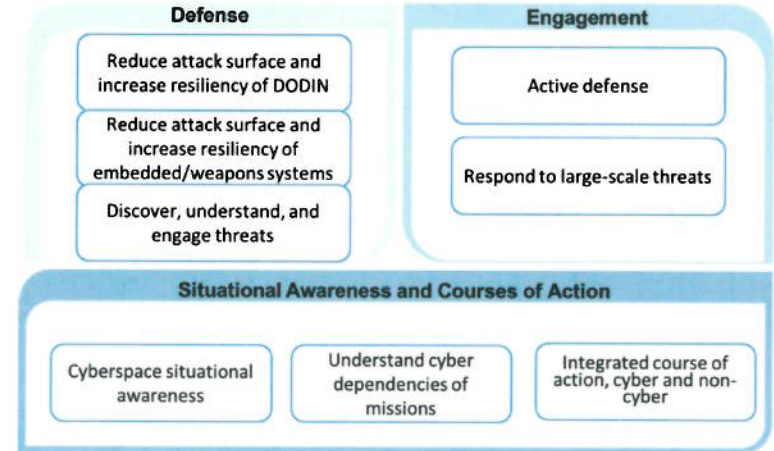
- Trustworthy embedded system architectures composed of components of mixed trust
- Trust scoring mechanisms
- Scalable HW/SW analysis and verification techniques
- Resilient mobility

Engagement

- Control planes for heterogeneous components and systems
- Threat-aware defenses
- Real-time defensive traffic management

Situational Awareness and Courses of Action

- Graded options responsive to commander's intent
- Analysis of Mission Dependencies to Cyber Infrastructure
- Cyber-Kinetic integration, planning, and assessment



Measurement and Metrics

- Quantifiable attack surface measurement
- Component and system resiliency metrics
- Threat-based agility metrics
- Calculus for Mission Assurance
- Cyber modeling and simulation and experimentation



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Community Engagement

- **TTCP Cyber Grand Challenge (Kickoff Jun 2014)**
 - Trust Foundations
 - Mission Assurance Through Mission Awareness (MASA)
 - Integrated Cyber-EW Operations
- **STRATCOM/J8 EW-Cyber ICD (Draft Dec 2014)**
- **Five RDA-TFs for Cyber**
- **DoD Innovation Marketplace**
 - Bi-Weekly engagement
 - AFRL IR&D Review

Terms:
ICD: Initial Capabilities Document
RDA-TF: Research, Development, & Acquisition Task Force
TTCP: The Technical Cooperation Panel



DoD Unique Cyber Capabilities

- **Experimentation/Assessment**

- Cyber Experimentation Environment (CEE)
- Army Cyber Research & Analytics Laboratory (ACAL)
- D-Shell
- High Performance Computing (HPC)
- CND data sets

- **Telecommunications/Wireless**

- Telecommunications Labs (CERDEC)
- Communications System Integration Laboratory (CSIL)
- HI-FI Advance Waveform and Cyber laboratory
- Electromagnetic Environment (EME)

- **Ranges**

- National Cyber Range (NCR)
- Joint IO Range (JIOR)

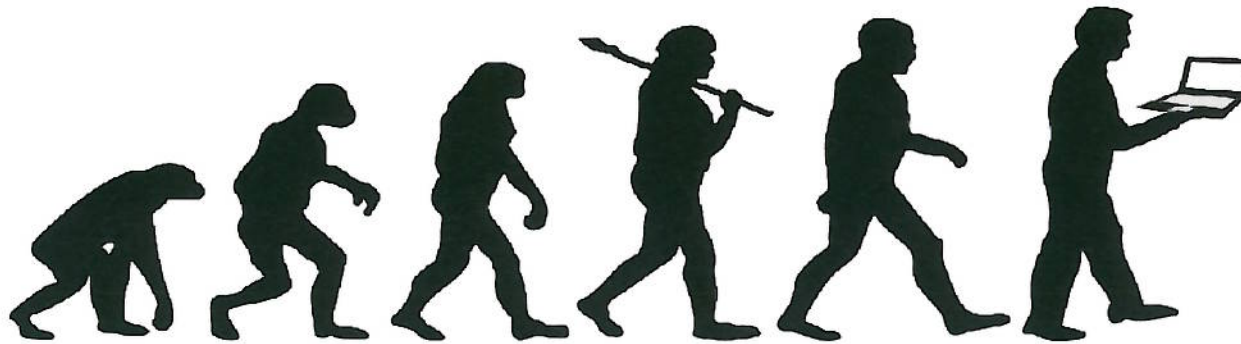
- **Maturing Capabilities**

- Contested Cyber Environment (CCE)
- Network Integration Environment (NIE)



DoD Cyber Transition to Practice (CTP) Initiative

Emerging "Best of Breed" S&T Matured through Cyber Range-based T&E, Demonstrations, and Operational Pilots



- **CTP is maturing and transitioning DoD-funded cyber S&T**
 - Get S&T addressing key gaps into Ops
 - White House priority
 - Increase TRL, reduce risk
- **CTP emphasizes:**
 - Rapid results near term
 - Committed transition partner(s)
 - Co-funding by transition partner(s)
- **FY14 funding: \$4.2M**
- **Two white paper rounds so far**
 - Phase 1: DoD Labs, DARPA, NSA
 - Phase 2: UARCs, FFRDCs, SPAWAR
- **8 projects underway**
- **Future**
 - Planning currently underway for next phase of CTP



Industry Engagement - Way Ahead

- **Strategic DoD-Industrial cooperation in security marketplace**
 - Metrics development
 - Standards bodies participation/voting
 - Army: Cooperative development model with industry
 - Intellectual Property business cases that reduce market friction
- **DoD-Industrial Collaboration and Co-Development**
 - Personnel Exchanges
 - Cooperative R&D Agreements (CRADA)
 - Experimentation, T&E Ranges
- **Increase speed of cyber acquisition**
 - Enhanced M&S for early assessment of S&T candidates
 - Rapid-response S&T development
 - Examples: DARPA Cyber Fast Track, AFRL ACT IDIQ... other Services also exploring similar vehicles
- **OTHER IDEAS?**



Defense Innovation Marketplace

Resources For Industry And DoD

DEFENSE INNOVATION MARKETPLACE

HOME RESOURCES FAQs NEWS & EVENTS ABOUT CONTACT US

CONNECTING INDUSTRY & DoD

The Defense Innovation Marketplace is a centralized resource to reinvigorate innovation.

For Industry the Marketplace is a resource for information about Department of Defense (DoD) investment priorities and capability needs

For Government the Marketplace provides access to search tools to assess and then leverage industry IR&D projects for current and future programs

INNOVATION OPPORTUNITIES

- Resources for Industry
DoD Info for Business & Program Planning
- Submit IR&D Data
Share projects with DoD Customers
- Resources for DoD

Improve
Industry
understanding
of DoD needs

Marketplace: Resources for DoD

- Secure portal with 10,000+ IR&D Project Summaries
- Access for DoD S&T/ R&D and Acquisition Professionals
- DoD Searchers encouraged to contact the Industry POC listed on project summaries of interest

Marketplace: Resources for Industry

- DoD R&D Roadmaps; Investment Strategy
- Business Opportunities with the DoD
- Virtual Interchanges & Events
- Secure Portal for IR&D Project Summaries
- Top Downloads/Pages visited
- DoD IR&D SEARCH Trends

www.DefenseInnovationMarketplace.mil

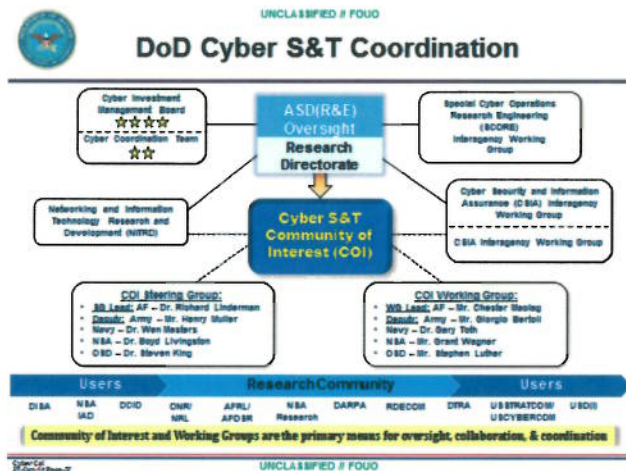


Additional Resources

- **DIA Needipedia (<http://www.dia.mil/Business/Needipedia.aspx>)**
 - Provides a direct channel of Defense Intelligence Agency (DIA) needs into the emerging technology community
- **FedBizOps (<https://www.fbo.gov/>)**
 - Portal into government acquisitions providing a centralized repository for federal contract opportunities.
- **SBIR Announcements (<http://www.dodsbir.net>)**
 - Resource center for DoD SBIR
- **For more information on DoD cyber Science & Technology news, research needs and engagement opportunities, visit:**
 - Army Research Office (ARO)/Army Research Lab (ARL) (<http://www.arl.army.mil>)
 - Office of Naval Research (ONR) (<http://www.onr.navy.mil>)
 - Naval Research Laboratory (NRL) (<http://www.nrl.navy.mil>)
 - Air Force Office of Scientific Research (AFOSR) (<http://www.afosr.af.mil>)
 - Defense Advanced Research Projects Agency (DARPA) (<http://www.darpa.mil>)



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Summary

- **Established, mature, and coordinated community**
- **Cyber S&T aligned to expanding operational capability gaps/priorities**
- **Cyber S&T contributions to nearly all Seven DoD Hard Problems**
- **Driving deeper engagement with industry and international partners**



BACKUP



DoD Cyber Ecosystem

