

MEMORANDUM

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COMPLETELY OUTSIDE THE
SYSTEM

THE WHITE HOUSE

WASHINGTON

TOP SECRET/SENSITIVE/XGDSINFORMATION

March 15, 1977

MEMORANDUM FOR: ZBIGNIEW BRZEZINSKI

FROM: WILLIAM E. ODOM ^{WEO}

SUBJECT: White House Emergency Procedures
Working Group Meeting

Hugh Carter held today the first meeting of a working group on emergency procedures. Representatives from the National Military Command Center, the Federal Preparedness Agency, the White House Communications Agency, the White House Military Aide's Office, the Vice President's staff, and the National Security Council attended.

Points of interest to you and the President. Brigadier General Atkinson of the National Military Command Center explained:

- Threat Assessment Conference Call. Six to eight of these calls occur per year. Initiated by technical criteria, they may be stimulated by our own missile testing or by sensor failures. At Tab A is a listing of Conferees.
- Missile Attack Conference Call. None has ever been held. They are initiated when NORAD Commander decides the situation warrants. A list of Conferees is at Tab B.
- Nucflash Conference Call. None has ever been held. This high priority call includes other nuclear incidents in addition to missile attacks. The Conferees are listed at Tab C.

General Atkinson thinly veiled his concern that you and the President might not understand the distinction between threat assessment conference calls which do occur, the missile attack and the nucflash calls which have never occurred. As you can see from a list of Conferees, the President would be placed immediately in the missile attack and nucflash calls. Although the Assistant for National Security Affairs is

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not listed as a Conferee, our WHCA switchboard procedures indicate that you would be notified and placcd in conference. This naturally depends upon your being available by phone. It is a WHCA requirement, of course, that the President be immediately available by phone, whether travelling or in the White House.

General Bray, Director of the Federal Preparedness Agency, brought up the policy issue of dispersing Presidential successors automatically in short-warning situations. I had intended to inform him that an automatic procedure is approved, but ambiguities in his discussion of the procedures convinced me that they must be clarified before this approval can be granted. He will report to me on this matter with new recommendations.

Hugh Carter is acquiring a Deputy, Herb Upton, a former Marine officer, to oversee the WHEP. He should be cleared for duty within ten days.

Gulley and I reminded Hugh Carter that the Emergency Staff lists for the WHEP need to be completed VERY SOON.

Hugh Carter found the meeting sufficiently useful to schedule a follow-up meeting for April 15th.

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THREAT ASSESSMENT CONFERENCE

PRIMARY CONFEREES

- DEPUTY DIRECTOR FOR OPERATIONS
(NAT MIL CMD CNTR)
- NORTH AMER AIR DEF CMD (CMD DIR/CMDR)
- STRATEGIC AIR COMMAND
(SENIOR CONTROLLER/CMDR)
- ATLANTIC COMMAND (DUTY OFF)
- PACIFIC COMMAND (DUTY OFF)
- U.S. EUROPEAN COMMAND (DUTY OFF)
- NSA SIGINT OPS CNTR (DUTY OFF)
- DEFENSE INTELLIGENCE AGENCY (DUTY OFF)
- CIA OPS CNTR (DUTY OFF)
- CANADA DEFENSE STAFF (DUTY OFF)
- SURVEILLANCE OFFICER (NAT'L MIL CMD CNTR)

MONITORING

- OTHER UNIFIED CMD CNTRS (DUTY OFF)
- SERVICE CMD CNTRS (DUTY OFF)
- ALTERNATE NAT MIL CMD CNTR
- NAT EMER AIRBORNE CMD POST
- SAC AIRBORNE CMD POST
- NORAD ALT CMD POST
- WHITE HOUSE COMM AGENCY (DUTY OFF)
- WHITE HOUSE SIT ROOM (DUTY OFF)
- FEDERAL PREPAREDNESS AGENCY
- REQUIRED NAT MIL CMD CNTR
REPRESENTATIVES

19A

SECRET

MISSILE ATTACK CONFERENCE

PRIMARY CONFEREES

MONITORING

*PRESIDENT
SECRETARY OF DEFENSE
DEPUTY SECRETARY OF DEFENSE
JOINT CHIEFS OF STAFF
COMMANDANT MARINE CORPS
COMMANDER, NORTH AM AIR DEF CMD
COMMANDER, STRAT AIR CMD
COMMANDER, ATLANTIC CMD
COMMANDER, PACIFIC CMD
COMMANDER, U.S. EUROPEAN CMD
DIRECTOR JOINT STAFF (JCS)
DIRECTOR FOR OPERATIONS (JCS)
DIRECTOR DEFENSE INTELLIGENCE AGENCY
DEPUTY DIRECTOR FOR OPERATIONS
(NAT MIL CMD CNTR)

ALTERNATE NAT MIL CMD CNTR
NAT EMER AIRBORNE CMD POST
**WHITE HOUSE COMM AGENCY
WHITE HOUSE SIT ROOM
FEDERAL PREPAREDNESS AGENCY
REQUIRED NAT MIL CMD CNTR
REPRESENTATIVES

*ADDED UPON DIRECTION OF SENIOR CONFEREE
**ADDS NATIONAL SECURITY ADVISOR TO PRESIDENT TO PRIMARY CONFERENCE

APB
SECRET

SECRET

NUCFLASH CONFERENCE

PRIMARY CONFEREES

- * PRESIDENT
- * * VICE PRESIDENT
- * * SECRETARY OF STATE
- SECRETARY OF DEFENSE
- DEPUTY SECRETARY OF DEFENSE
- JOINT CHIEFS OF STAFF
- COMMANDANT MARINE CORPS
- COMMANDER, NORTH AM AIR DEF CMD
- DIRECTOR JOINT STAFF (JCS)
- DIRECTOR FOR OPERATIONS (JCS)
- DIRECTOR DEFENSE INTELLIGENCE AGENCY
- COMMAND/AGENCY INITIATING REPORT
- DEPUTY DIRECTOR FOR OPERATIONS
(NAT MIL CMD CNTR)

MONITORING

- COMMANDERS, UNIFIED AND SPECIFIED COMMANDS
- ALTERNATE NAT MIL CMD CNTR
- NAT EMER AIRBORNE CMD POST
- WHITE HOUSE COMM AGENCY
- WHITE HOUSE SIT ROOM
- DEPT OF STATE OPS CNTR
- DEFENSE CIVIL PREPAREDNESS AGENCY
- FEDERAL PREPAREDNESS AGENCY
- CENTRAL INTELLIGENCE AGENCY
- DEFENSE INTELLIGENCE AGENCY
- NATIONAL SECURITY AGENCY
- SERVICE CMD CNTRS
- REQUIRED NAT MIL CMD CNTR REPRESENTATIVES
(INCLUDING MOLINK)

* ADDED UPON DIRECTION OF SECDEF. REQUESTS BY OTHER THAN SECDEF ARE CLEARED BY NATIONAL SECURITY ADVISOR TO PRESIDENT, CIVILIAN AIDE OR DUTY MILITARY AIDE

* * ADDED SIMULTANEOUSLY WITH PRESIDENT

● ADDS NATIONAL SECURITY ADVISOR TO PRESIDENT TO PRIMARY CONFERENCE

SECRET

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